



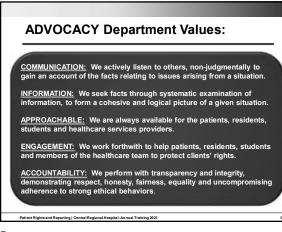
ADVOCACY DEPARTMENT ...

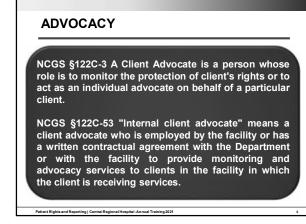
The Advocacy Department investigates allegations, concerns and and right infringements on behalf of patients/clients who reside in state operated healthcare facilities. These facilities are operated by the NC Department of Health and Human Services (DHHS), Division of State Operated Healthcare Facilities (DSOHF).

Advocacy functions as an investigative team of the division that conducts interviews, collects documents and evidence and prepares investigative reports for Facility, DSOHF and DHHS.

al Regional Hospital - An nual Training 2021

3





4

ADVOCACY – Contact Information

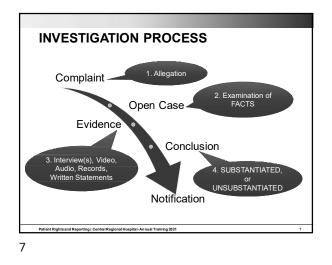
STAFF may Call

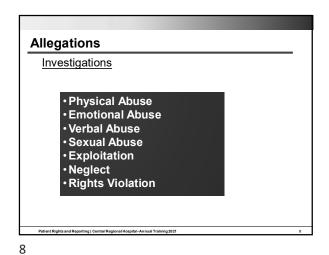
✓ CRH Operator: (919) 764-2000
 ✓ Advocacy On-Call Cell: (919) 698-5005
 ✓ Direct Office Number: (919) 575-7802
 ✓ Director's Office: (919) 575-7800

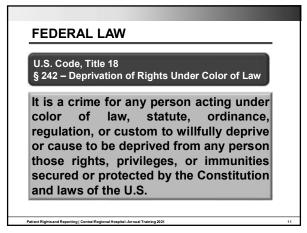
Patients/Residents Contact

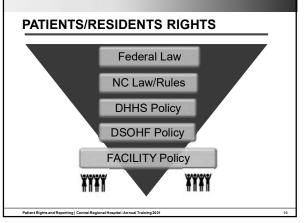
Advocacy Voicemail: (919) 575-7485

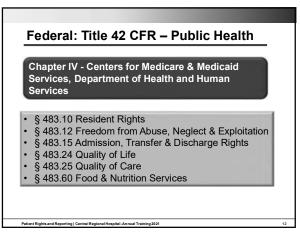
Patient Rights and Reporting | Central Regional Hospital - An nual Training 2021

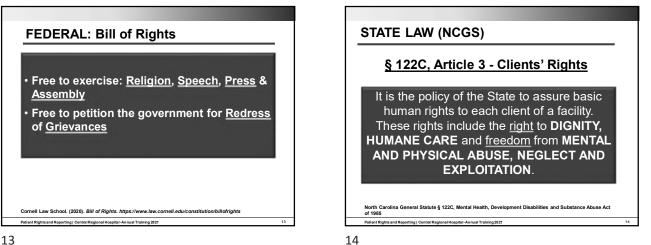


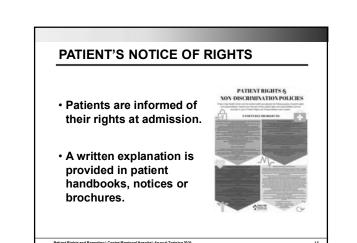


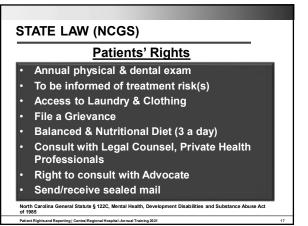






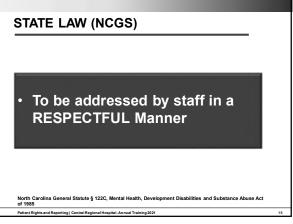






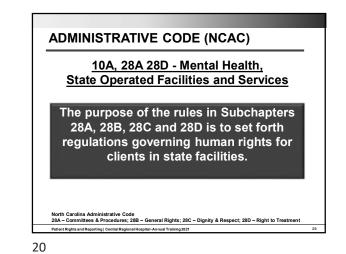




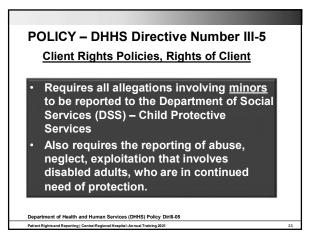


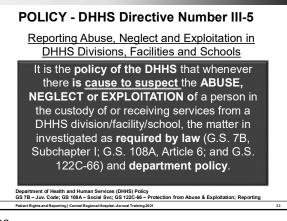
Confidential Telephone Calls Visits Social Interaction Off-Campus Visits Time outdoors Access to Facilities/ Equipment for Physical Exercise	 Personal Clothing & Possessions Participation in Religious Worship Keep/spend Money Retain a Drivers License Access to Storage for Private Use
--	--



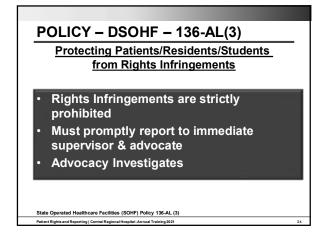


<section-header><section-header><image><image>









BOTTOM LINE UP FRONT (BLUF)

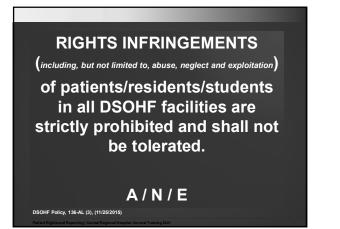
Abuse, Neglect or Exploitation of a client will not be tolerated

No tolerance for a failure to report

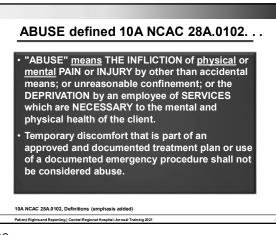
Patient Rights and Reporting | Central Regional Hospital-Annual Training 2021

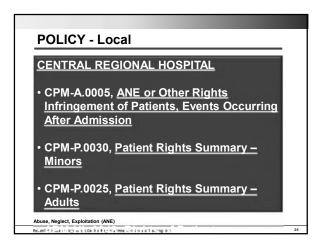
Any DHHS employee found to have violated any abuse, neglect and exploitation policy or reporting requirement may be disciplined up to and including dismissal

25



27





26

ABUSE defined 42 CFR § 483.12...

from <u>abuse</u>, <u>neglect</u>, <u>misappropriation of</u> <u>resident property</u>, and <u>exploitation</u>. This includes but is not limited to freedom from corporal punishment, involuntary seclusion and any physical or chemical restraint not required to treat the resident's medical symptoms.

CORNELL LAW SCHOOL, Legal Information Institute (2020), https://www.law.cornell.edu/cfr/text/42/483.12

28

ABUSE....

DSOHF 131-AL(3) Policy

• The INFLICTION of physical or mental PAIN or INJURY by other than accidental means; or <u>UNREASONABLE CONFINEMENT</u>; or the DEPRIVATION by an employee of SERVICES which are NECESSARY TO THE MENTAL AND PHYSICAL HEALTH of the patient/resident/student.

DSOHF Policy, 131-AL(3) (11/15/2015), Protecting Patients/Residents from Rights Infringements Patient Rights and Reporting | Central Regional Hospital-Annual Training 2021

ABUSE (Physical) ...

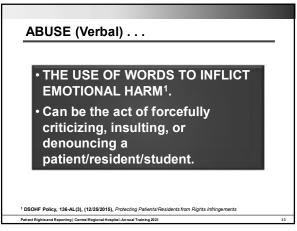
Types of physical abuse:

- Assault: hitting, slapping, punching, kicking, hair-pulling, biting, pushing
- Rough handling
- Scalding and burning
- Physical punishment

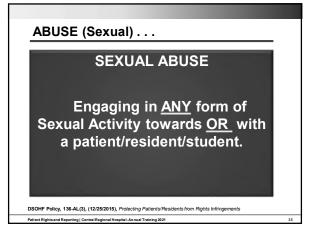
Patient Rights and Reporting | Central Regional Hospital-Annual Training 202

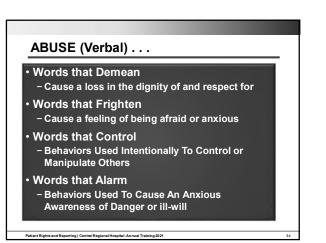
Inappropriate or unlawful use of restraint





33





ABUSE (Physical) . . .

removing blankets)

Misuse of medication

tient Rights and Reporting | Central Regional Hospital-Appual Tr

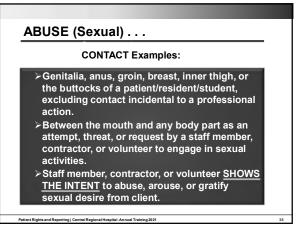
Types of physical abuse - cont'd:

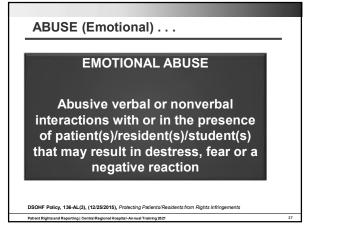
Making someone purposefully

uncomfortable (e.g. opening a window and

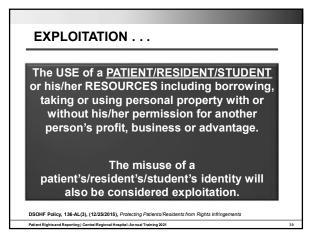
Involuntary isolation or confinement

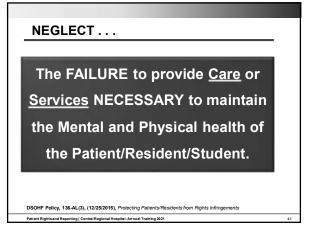


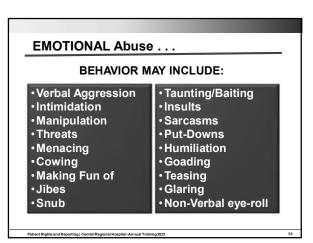


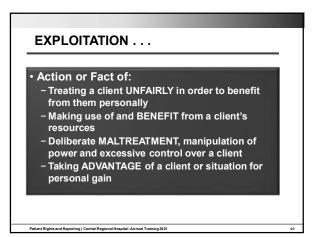




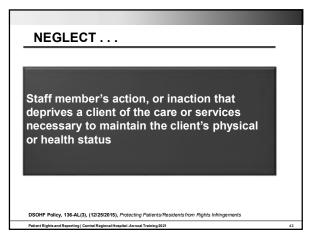


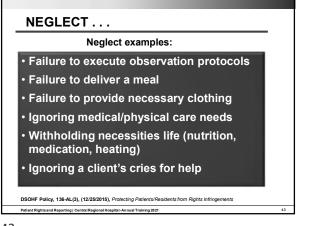




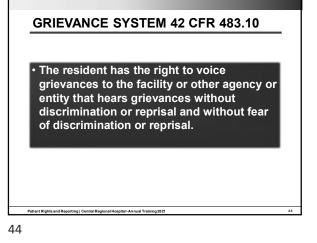






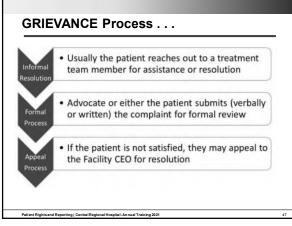


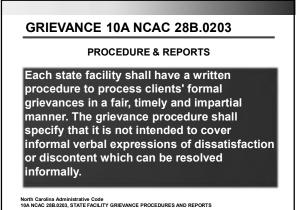




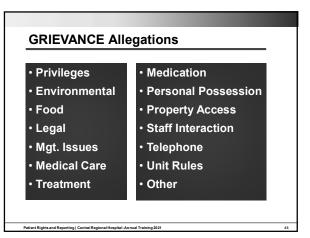
GRIEVANCE: NCGS 150b-22... It is the policy of this State that any dispute between an agency and another person that involves the person's rights, duties, or privileges, including licensing or the levy of a monetary penalty, should be settled through informal procedures.

North Carolina General Statute § 150b-22, Settlement; contested case



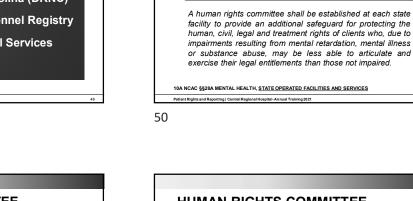






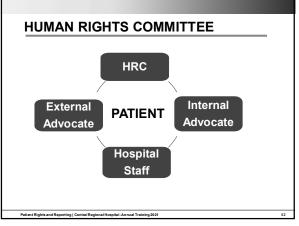


Patient Rights and Reporting | Central Regional Hospital-Annual Tr





51



HUMAN RIGHTS COMMITTEE

TO PROVIDE AN ADDITIONAL

SAFEGUARD FOR PROTECTING THE HUMAN, CIVIL, LEGAL AND TREATMENT

RIGHTS OF CLIENTS.

52

Questions

When you blend your professional practice with positive attitude and knowledge of Patient Rights and Policy you are more likely to

- a) Know when you are doing a good job.
 b) Treat patients/residents/students with Dignity and Respect
- c) Remember everything that you are supposed to do each day d) Treat patients the same as you would treat a stranger you meet on the street

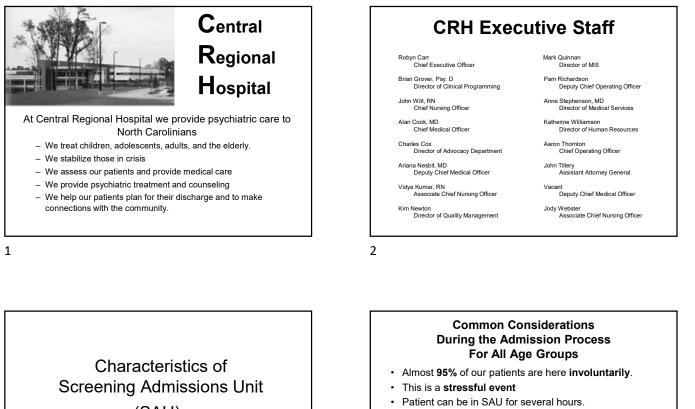
It is a federal crime to willfully deprive or cause to be deprived from any person those rights, privileges, or immunities secured or protected by the Constitution and laws of the United States? (True or False)

It is the policy of North Caroline to assure the basic human rights to each client of a facility (True or False)

The patient's/client's right to be addressed in a respectful manner by staff is only a policy of the Hospital? (True or False)

Patients/clients have the right to voice grievances? (True or False)

Patient Rights and Reporting | Central Regional Hospital-Annual Training 2021





- Many patients are angry or fearful
- may be expressed in a form of agitation or withdrawal

How can you help?

- Respond with an understanding of cultural diversity
 Answer the patient's questions honestly and to the best of your ability
- · Offer reassurance, comfort, and support at all times

4

Mission Statement for SAU

Central Regional Hospital's Screening and Admissions Unit (SAU) provides compassionate, efficient, and safe clinical evaluation of patients presenting for admission.

Serving the Central Region of North Carolina, CRH provides treatment for individuals diagnosed as having an acute problem with a psychiatric and/or substance abuse disorder, who cannot be managed safely as outpatients in the community.

SAU Philosophy

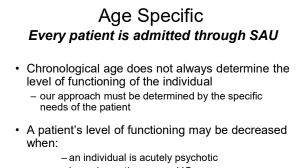
A prospective patient makes their initial contact with Central Regional Hospital in the Screening and Admissions Unit

- The first personal contact with the hospital clinical team should be **positive**, as this contact has a lasting impact upon the treatment process
- Professionalism, kindness, and compassion are essential to start the treatment process
- Serving patients with **respect and dignity** is the cornerstone of care provided by SAU staff

Age Specific Every patient is admitted through SAU

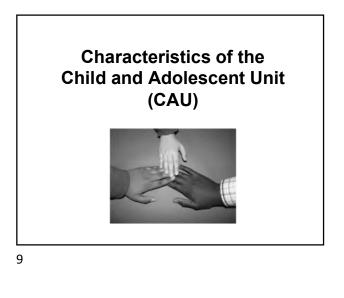
- SAU admits to every patient care unit (PCU) in CRH
- Forensics Evaluation and Admission is a branch of SAU
 - admits individuals on court orders requiring competency evaluations and other forensic issues directly to the Forensic Service Unit

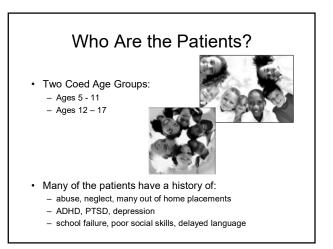
7



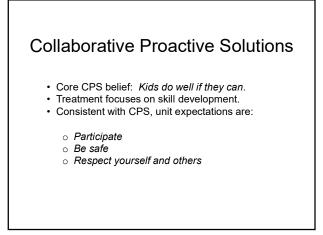
- -has a lower than normal IQ
- has a developmental disability such as autism
- is acutely intoxicated

8









Typical Activities

- · Community meetings
- Individual, family, and group therapy
- · Therapeutic school
- Structured activities on the PCUs and in the CAP Malls
- · Patient employment for older adolescents
- · Special events and field trips



13

Understanding CAU patients

- Kids on CAU lack skills in problem-solving, flexibility and frustration tolerance.
- Many of them:
 - Are very active & react quickly
 - Express feelings intensely
- · Often, they can't:
 - Regulate themselves or their emotions
 - Understand their own feelings
 - Tell you what is wrong

14

CAU Staff Must DOs

- Remember the patients are children, not adults
- Skills needed to help them are therapeutic NOT
 parental
- Interact, engage, and talk therapeutically with the kids during all activities
- Smile and praise frequently

15

If a patient starts to become upset...

- · Respond early don't wait until behaviors escalate
- · Stay calm and be kind
- Remember: Kids aren't difficult on purpose, they
 just have skill deficits
- Distract the patient
- · Offer to "talk about it"
- Follow individualized treatment plan

16

Points to Remember

- CAU patients are children
- · Kids learn through teaching, not punishment
- Encourage and assist kids to participate
- Staff should always **model** the behaviors they expect from the kids
- CAU can be like any other group care setting for children with:
 - Spills, accidents, & noise
 - Shoes that need to be tied
 - Children who need attention, reminders, & lots of recognition for doing a good job



Admissions to Adult Admission Unit

- Patients age 18 64
- Many have multiple diagnoses including medical problems and substance abuse
- This may be a first admission or a repeat admission (some have been hospitalized over 20 times)
- Many have a history of trauma, are involved with the legal system, or are distrusting for other reasons

19

Acute Psychiatric Care for Adults

- These adults are in psychiatric **crisis** and **need** hospitalization
- The three most common diagnoses on AAU:
 Schizophrenia/Schizoaffective Disorder
 - Bipolar Disorder
- Major Depression
- The majority of patients will be taking psychiatric medications
- Most common reason adults go into psychiatric crisis
 Not taking prescribed psychiatric medications when living in the community

20

Typical Symptoms for AAU Patients

- Irritability
- May sleep or eat too much or too little
- May not be able to control their behavior
- May talk to persons not seen by others
- May not attend to hygiene needs
- May try to hurt self/others/property
- May appear confused or be unable to communicate their thoughts

21

7

22

Adult Person-Centered Care

- We **give** adult patients the opportunity to be involved in decision making for their care
- We collaborate with, <u>NOT</u> dictate to our patients
- We **provide** information that the patient can understand
- We **respect** the wants, needs, and concerns of patients, even if we cannot meet them
- We **support** the patient in their quest for healing
- The focus is on <u>wellness</u> not on the illness
- Listening to and learning about our patient's life experiences may make them feel more understood
- Show genuine interest while maintaining a **non-judgmental** attitude
- Provide **honest** answers and do not make promises you cannot keep

Trauma-Informed Care for Adults

- Patients need to be respected, informed, connected, and hopeful regarding their own recovery
- Patients need to feel physically and emotionally safe in their care, and we need to be responsive when they are not feeling safe
- It is common for patients who have experienced trauma to have problems with depression, anxiety, substance abuse, and eating disorders
- We need to work in a collaborative way with patients, family and friends of the patient, and other providers in a manner that will empower the patient

Acute Psychiatric Care for Adults

Mental health treatment goals for the acute psychiatric adult population:

- 1. Stabilization of mental and physical health
- 2. Return to living in the community
- 3. Living as independently as possible

Providing Culturally Competent Care to Adult Psychiatric Clients

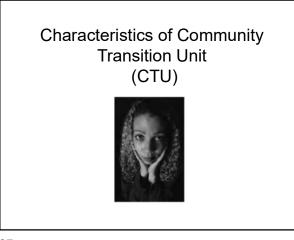
- Be aware of your own cultural biases and prejudices
- Know your own beliefs about mental health and mental illness
- Acknowledge the client's personal beliefs, concerns, and fears about the mental illness
- Collaborate with the patient to address cultural beliefs

25

Psychiatric Clients Understand that beliefs and values can be different for each person within a certain culture The role of the family member may be different from culture to culture Adult patients should have interpreters if they prefer not to speak English and should be given written information in their preferred language

Providing Culturally Competent Care to Adult

26



CTU Patients

•Chronic and persistent symptoms of their illness

· Lacking a support system (home and community)

· Inadequate coping and problem solving skills.

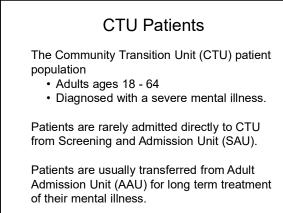
· History of repeated admissions to psychiatric facilities

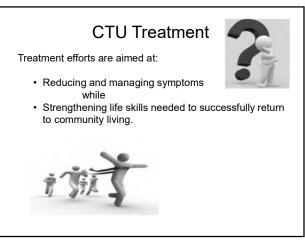
27

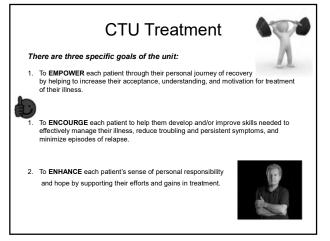
Typically:

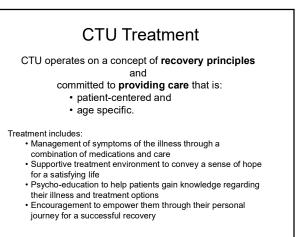
Often homeless

· Limited or no source of income









32

STAR PROGRAM

<u>Success</u> in <u>Transition And Recovery</u> Program Developed as a guide to help patients through steps of the recovery principles.

A core element of the program is that it "empowers" patients to achieve their goals

- Through promoting and offering skill development for living in the community.
- The program also serves as a pathway for person centered care.

33

CTU Life Skills

Essential life skills are facilitated by allowing patients to:

- · Participate in work activity
- Receive independent privileges on and off campus with minimum staff supervision
 - e.g.- going on shopping trips and eating at restaurants.
- Participate in trips into the community with the Social Worker and Nursing Staff to look at places in the community to live after discharge

34

CTU Life Skills

These opportunities help patients to:

- Apply new knowledge and practice skills learned from going through the steps of the recovery principles
- Experience a less restrictive environment and encourage self-expression
- Build self-esteem
- Have input into the decision of where they will live after discharge
- Develop a sense of hope, support, and achievement that is important to recovery
- Define personal goals and develop the skills needed to achieve them

Characteristics of Patients on the Geropsychiatry Service Unit (GSU)

Admissions to Geropsychiatry

- Most patients are age 65 and older
- · Often have multiple medical issues Some are at risk for falls and aspiration
- May be confused and disoriented but not always
- May be adapting to losing independence
- May come from nursing homes or other residential settings e.g. private residence, assistive living facility, or group home
- A goal of the Gero Unit is to improve and preserve function, making the most of the patient's remaining abilities
- 37

GSU Patients Some may be younger adults admitted due to early onset of dementing illness and issues relating to their safety on other units Most common reasons for patients to be admitted from the community: - medication non-compliance leading to exacerbations - aggression and unpredictable behavior - resistance to activities of daily living (ADL) - Behavioral disturbances of dementia and delirium - Poor self care and resistance to care 38

Common Admitting Diagnoses

- · Deliruim
- · Dementia
- Depression
- Schizophrenia
- Schizoaffective Disorder



- Personality Disorder
- Traumatic Brain Injury

39



GSU Patient Behaviors

Agitation	Wandering
Aggression	Intrusiveness
Confusion	Forgetfulness
Withdrawal	Sun-Downing (days and nights mixed up)

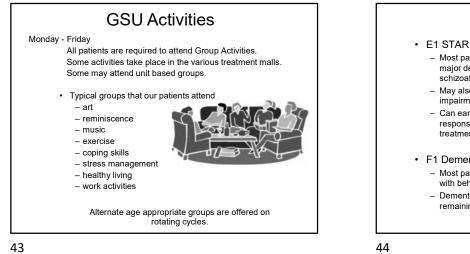
40

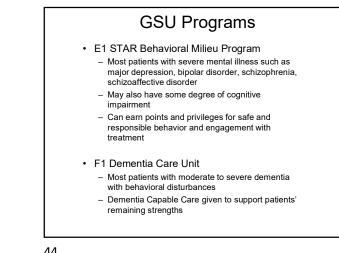
Patient Functioning

- · Don't assume that all older adults are frail, dependent, and confused. Level of function ranges tremendously from patient to patient.
- Patients are at various levels of care when performing ADLs (Activities of daily living skills)
 - Independent •
 - Assist
 - Total Care

GSU Patient Safety · Increase in safety risk due to: Sensory decline with age

- Mobility impairments
- Changes in ability to chew, swallow, eat
- Risk of cognitive impairments and dementia _
- May be unable to recognize dangers and may be at increased risk for falls
- Assess for environmental hazards & problems of mobility
- Assess for aspiration risk
- Assess for confusion and/or agitation-increase may indicate an acute medical issue
- Be aware of some common problems that can occur more often with age





GSU Patient Teaching

- The older adult may be facing:
 - Diminished memory
 - Slower processing speed
 - Hearing or reading difficulties due to sensory changes
 - Limited ability to communicate
- · Present information:
 - In a slow and understandable manner
 - Keep sessions short
 - Avoid distractions
- · Allow time to repeat desired skills frequently until goal is achieved
- Use large print, simple pictures & drawings
- · Allow the patient to express their concerns

45

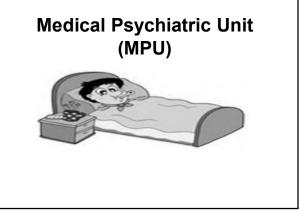
GSU Patient Nutrition

- Many require Aspiration Precautions
 - May need assistance when eating
 - Some have to be fed
- "Interventional Feeding Table"
 - A special group seating
 - Utilized to monitor and provide prompts
 - Provide reminders toward patients at risk for aspiration.

46

GSU Patient Nutrition

- Factors that may improve nutrition:
 - · Upright sitting position
 - Specialized adaptive equipment for feeding such as:
 - · Controlled flow cups
 - · Adaptive feeding spoons
 - · Mini-spoons
 - · Offer smaller, more frequent portions
 - Adjust food intake to activity level
 - · May need pureed foods and supplements





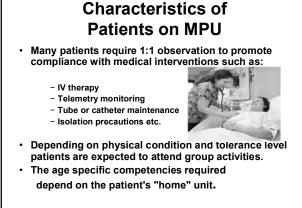
Characteristics of Patients on MPU

Admissions:

- may come from within CRH
 - have unstable medical conditions that can't be managed on the "home" unit.
- directly from outside facilities or community

 home, hospitals, nursing homes, assisted living facilities, group homes, jail or correctional facilities

49



FSU Pre-Trial Evaluation Admissions Unit (PTA)

50

· Consists of 8 beds

evaluations of

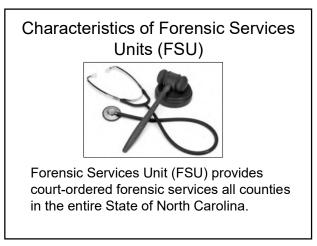
Evaluating of males and females of all ages.

Provides forensic inpatient evaluation services for the State of North Carolina.

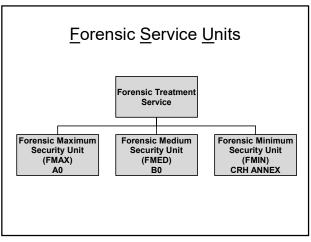
Criminal defendants undergo

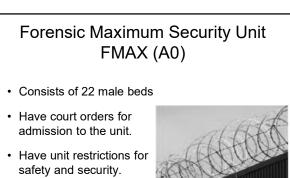
their capacity to proceed
 criminal responsibility

other questions as ordered by the court.



51





54

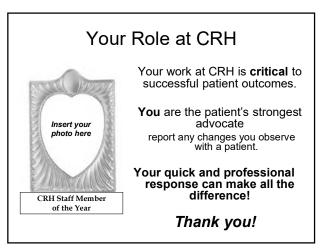
Serves a limited number of defendants who may require

- more intensive observation
- evaluation services due to being at high risk
- medically complicated

Forensic Medium Service Unit FMED (B0)

- Consists of 24-beds and houses both male and female patients.
- Patients must have court orders for admission to the service
 - females are admitted directly to B0.
 - Male patients transfer from FMAX.
- · Have unit restrictions for safety and security.

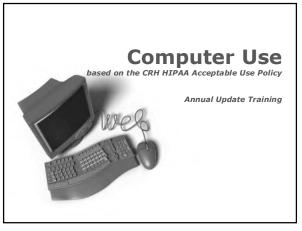
55



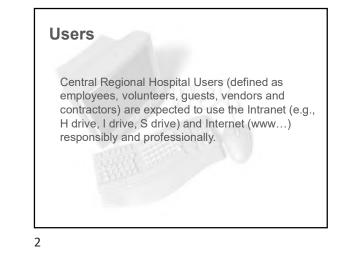
57

Forensic Minimum Security Unit (FMIN)

- Consists of 30 patient beds.
- Have male and female patients.
- Patients transferred from B0.
- · Patients have unit restrictions for safety and security.
- Patients can participate in off-campus activities with court orders.







Users make no intentional use of the Intranet/Internet services in an illegal, malicious, or obscene manner as described in NC General Statute (GS) 14-190.1.

Use of Intranet/Internet

Users will not stalk others; post, transmit, or originate any unlawful, threatening, abusive, fraudulent, hateful, defamatory, obscene, or pornographic communication or any communication where the message, or its transmission or distribution, would constitute a criminal offense, a civil liability, or violation of any applicable law.

4

Use of Intranet/Internet

All Users of CRH's Information Systems are advised that their use of these systems may be subject to monitoring and filtering.

Computer Access

Users will not access or attempt to gain access to any computer account to which they are not authorized.

- Users <u>are not</u> to share userids/usernames and passwords with other staff members.
- Users <u>are not</u> to let other Users work under their own account

6

SOCIAL MEDIA



- Social Media is not permitted to be used by staff while at a DHHS facility.
- When employee's use personal social networking sites they should remain personal in nature and not be blurred with their professional life.
- Confidential or non-public information should never be shared.
- The release of sensitive information over Social , Media can harm the organization's reputation, violate HIPAA and other regulations.

7

Relocation of Equipment

Computer hardware, including desktops, laptops, printers, or other devices, are not be moved without MIS approval.

Computer hardware and software are not to be removed from the Central Regional Hospital (CRH) without specific written permission from the Hospital Executive Team.

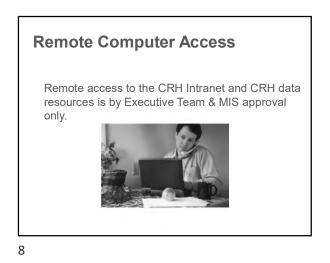
The theft of computer resources, including computer software/hardware, is illegal!

9

Security

Laptops must be physically secured when the User has taken the laptop out of a secure area.



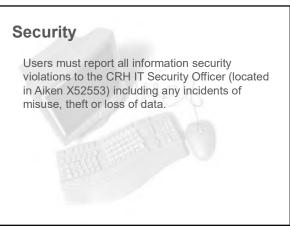


Security

When unattended, computers are not to be left in a state where someone could come behind the user and access data resources or the intranet/internet.

Pressing the Windows button on the keyboard in combination with the letter "L", locks the screen.





Installations and Alterations

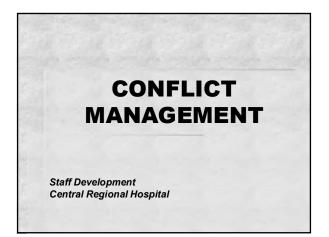
Hardware and software installations and alterations are managed by CRH MIS Department or MIS-designated contractors <u>only</u>.

Personally owned devices, such as: diskettes, CDs, USB Flash Drives, PDAs, laptops, etc, are **not** allowed on the CRH campus without approval by Executive Team and the IT Security Officer.

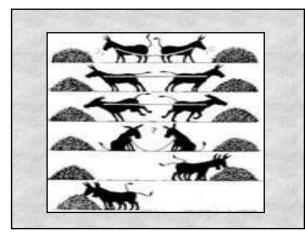


13

Computer use is a privilege. Do your part to keep the equipment, information and system safe.





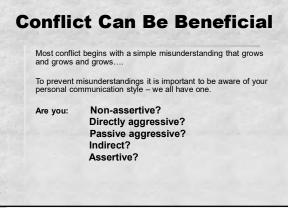


We Assume It's Bad ...

But is it, really?

It's natural and will happen; Conflict is a fact of life as are the emotions that go along with it.

3



Which Style Are You?

- <u>Non-assertive styles</u>: an unwillingness or inability to express thoughts or feelings in conflicts often resulting from a lack of confidence. May show avoidance or reluctant accommodation to another in conflicts.
- <u>Directly aggressive styles:</u> expressed criticism or demands that bullies or belittles the person to which the communication is directed. It may take the form of character attacks, competence attacks, teasing, threats, swearing, or non-verbal gestures. Leaves the receiver feeling embarrassed, humiliated or inadequate.
- <u>Passive aggressive styles:</u> result in the expression of hostility in an
 obscure, not obvious way. It occurs when people have feelings of anger,
 resentment, or rage that they choose not to express directly. May leave
 the receiver feeling confused, angry or feeling manipulated.



- <u>Indirect conflict styles:</u> trying to give a message in a roundabout way so as not to hurt someone's feelings. Often the goal is to get someone to do what the person wants without making them upset. Can lead to mixed messages and confusion.
- <u>Assertive styles:</u> people expressing needs, thoughts, and feelings clearly with respect for others.

from the message you sent regardless of its intent." *Author Unknown*

"Communication is the response you get

8

Communication and Errors

According to Sentinel Event (SE) data compiled by the JCAHO, ineffective communication is identified as the third leading cause of reported errors in the client care setting.

- Have you experienced a situation involving a breakdown of communication?
- What are some examples and their precipitating factors?

9

Listening & Clear Messages

In conflict, we need to want more than just to be heard, but to also be open to what is being said.

Make sure your message is clear and focuses on the problem not the personality.

10

Conflict Resolution

All conflict is not bad. We have to be good at resolving the conflict.

Let's review conflict resolutions styles and when they are best used.

Keep in mind this is not one size fits all, you have to match the conflict with the conflict resolution style.

Thomas and Kilmann's Conflict Resolution Styles

Competitive:

People who tend towards a competitive style take a firm stand, and know what they want. They usually operate from a position of power, drawn from things like position, rank, expertise, or persuasive ability.

This style can be useful when there is an emergency and a decision needs to be made fast; when the decision is unpopular; or when defending against someone who is trying to exploit the situation selfishly. However it can leave people feeling bruised, unsatisfied and resentful when used in less urgent situations.

Thomas and Kilmann's Conflict Resolution Styles

Collaborative:

People tending towards a collaborative style try to meet the needs of all people involved. These people can be highly assertive but unlike the competitor, they cooperate effectively and acknowledge that everyone is important.

This style is useful when you need to bring together a variety of viewpoints to get the best solution; when there have been previous conflicts in the group; or when the situation is too important for a simple trade-off.

13

Thomas and Kilmann's Conflict Resolution Styles

Accommodating:

This style indicates a willingness to meet the needs of others at the expense of the person's own needs. The accommodator often knows when to give in to others, but can be persuaded to surrender a position even when it is not warranted. This person is not assertive but is highly cooperative.

Accommodation is appropriate when the issues matter more to the other party, when peace is more valuable than winning, or when you want to be in a position to collect on this "favor" you gave. However people may not return favors, and overall this approach is unlikely to give the best outcomes.

15

Thomas and Kilmann's Conflict Resolution Styles

Compromising:

People who prefer a compromising style try to find a solution that will at least partially satisfy everyone. Everyone is expected to give up something, and the compromiser him- or herself also expects to relinquish something.

Compromise is useful when the cost of conflict is higher than the cost of losing ground, when equal strength opponents are at a standstill and when there is a deadline looming.

14

Thomas and Kilmann's Conflict Resolution Styles

Avoiding:

People tending towards this style seek to evade the conflict entirely. This style is typified by delegating controversial decisions, accepting default decisions, and not wanting to hurt anyone's feelings.

It can be appropriate when victory is impossible, when the controversy is trivial, or when someone else is in a better position to solve the problem. However in many situations this is a weak and ineffective approach to take.

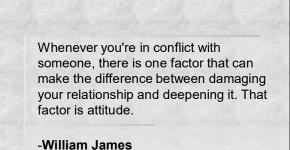
16

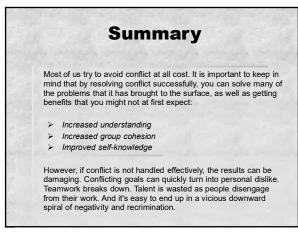
Interest-Based Relational (IBR) Approach

In resolving conflict using this approach, you follow these rules:

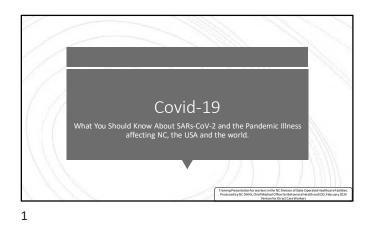
- Make sure that good relationships are the first priority
- Keep people and problems separate
- Pay attention to the interests that are being presented
- Listen first; talk second
- Set out the "Facts"

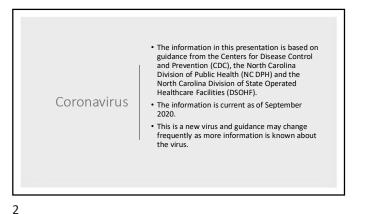
Explore options together
 http://www.mindtcols.com/pages/article/newLDR_81.htm



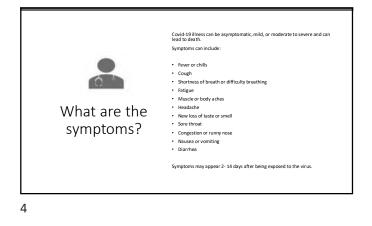


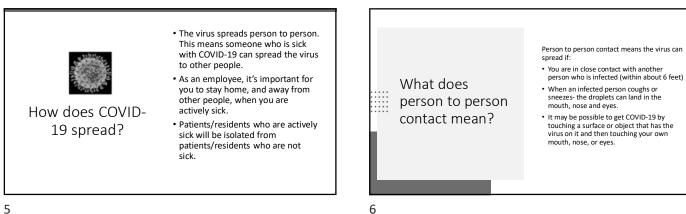
Questions?

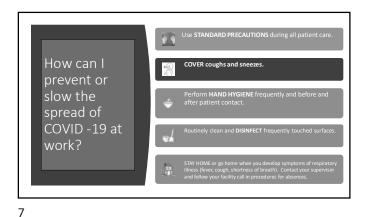




What is Coronavirus? rn more about COVID-19, ways to prote residents, visitors, and ourselves may ch 3

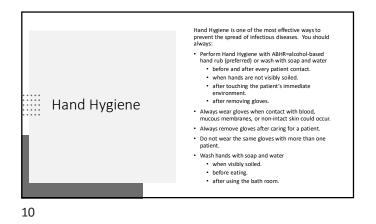


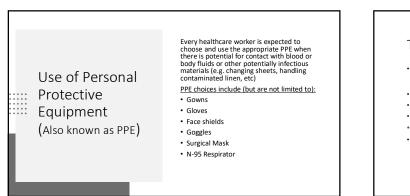


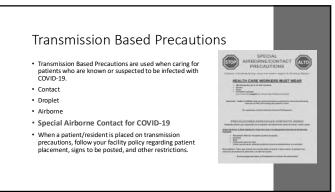


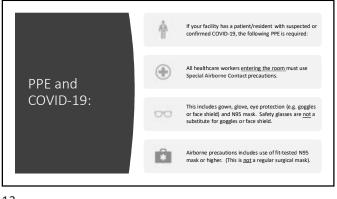


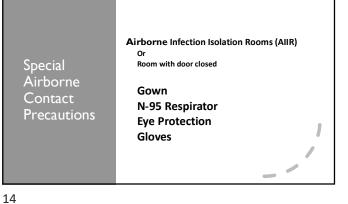
Standard Precautions are infection control practices that healthcare workers should apply when working with all patients. Always use these precautions with full values with suspected or confirmed COVID-19. Standard Precautions are: • Hand Hygiene • Use of Personal Protective Equipment (PPE) • Safe Injection Practices • Respiratory Hygiene/Cough Etiquette

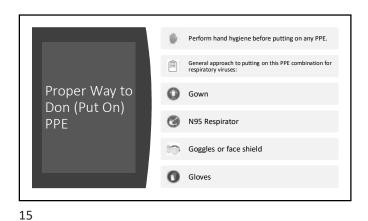


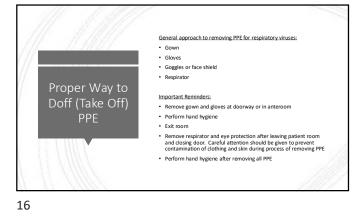


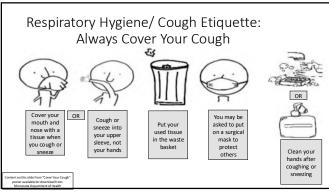


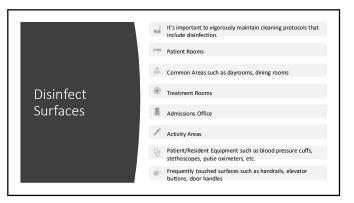


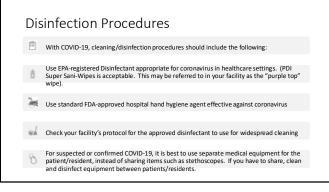


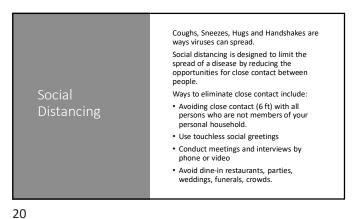


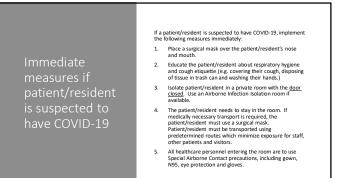


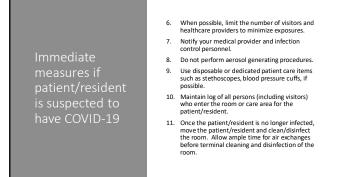








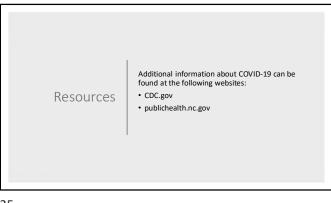














CENTRAL REGIONAL HOSPITAL





CENTRAL REGIONAL HOSPITAL

Mission

The mission of Central Regional Hospital is to provide **high quality**, **integrated**, **person-centered** treatment to children, adolescents, and adults with psychiatric disorders with a **focus on safety** while promoting **wellness** and offering **support** to patients and their families consistent with the **principles of recovery** and **trauma informed care**.

Vision

Central Regional Hospital seeks to be a model state hospital using evidence based practices, research, education and technology to provide quality clinical care in the safest environment.

2

CENTRAL REGIONAL HOSPITAL CRH Executive Team

Chief Executive Officer Assistant Hospital Director Chief Medical Officer Deputy Medical Director Deputy Chief Medical Officer Deputy Chief Medical Officer Medical Services Director Chief Operating Officer Deputy Chief Operating Officer Associate Chief Nursing Officer Associate Chief Nursing Officer Associate Chief Nursing Officer Advocacy Director Director Pluman Resources Director Quality Management Director of Psychosocial Treatment MIS Director Business Officer Assistant Attorney General President Medical Staff

CENTRAL REGIONAL HOSPITAL

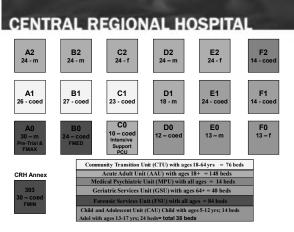
Unit Management Teams

- Unit Administrative Director- UAD Unit Clinical Director- UCD Unit Nurse Director- UND Unit Social Work Chief
- Unit Chief Psychologist

4

CENTRAL REGIONAL HOSPITAL

Unit	Current Beds	Ages
Acute Adult Unit (AAU)	148 beds	18+ yrs
Community Transition Unit (CTU)	76 beds	18-64 yrs
Geriatric Services Unit (GSU)	40 beds	64+ yrs
Medical Psychiatric Unit (MPU)	14 beds	All ages
Forensic Services Unit (FSU)	84 beds	All ages
Child and Adolescent Unit (CAU)- Child	10 beds	5-11 yrs
Child and Adolescent Unit (CAU)– Adol	26 beds	12-17 yrs



6

1

CENTRAL REGIONAL HOSPITAL

CRH Catchment Area

Adult Psychiatric Services



CENTRAL REGIONAL HOSPITAL

N.C. State Psychiatric Hospitals



8

CENTRAL REGIONAL HOSPITAL

Forensics Catchment Area (entire state)



9

7

CENTRAL REGIONAL HOSPITAL

Child/Adolescent Catchment Area



CENTRAL REGIONAL HOSPITAL

CRH Medical Clinic

•Employee Health

Podiatry

•Optometry •Neurology

•Gynecology

•Respiratory Therapy

•Speech & Language

•EMS/Transportation

Clinics

 Dental •Radiology

Therapy

10

CENTRAL REGIONAL HOSPITAL

CRH Clinical Services

- Psychiatry
- Medicine
- Nursing
- Social Work
- Psychology • School (Child & Adolescent Unit)
- Chaplain Services
- ECT Services
- Psychosocial Treatment
 - Main Street & Commons
 - Community Living Program

 - Work Therapy and Work Crews
 Community Living Center

CENTRAL REGIONAL HOSPITAL

CRH Hospital Support Services

- Staff Development
- Health Information Management
- Patient Advocacy
- Quality Management
- Utilization Review
- Infection Control
- Plant Operations
- Volunteer Services
- Pharmacy
- Lab

13

Interpreter Services

- Human ResourcesBusiness Office
- Business Office
- Environmental ServicesReimbursement
- Purchasing
 - MIS/Telecommunications
 - Warehouse
 - Timekeeping
 - Physical Therapy
 - Occupational Therapy
 - Nutritional Services

CENTRAL REGIONAL HOSPITAL



CRH ANNEX

- Staff Development - Plant Operations - IT Programmers - Sewing Room - Biomedical Storage - Advocacy - Purchasing - Whitaker PRTF - Community Living Program - Forensic Minimum - Soetnig Repair Shop - Storage

14

CENTRAL REGIONAL HOSPITAL

Main Street

3 Commons Music Room Gym Fitness Room Art Room Computer Lab Library Cashier's Office Training Kitchen Beauty/Barber Shop Dining

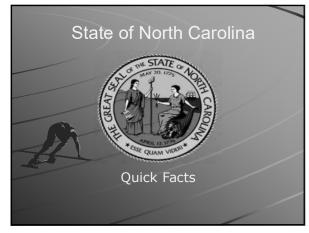


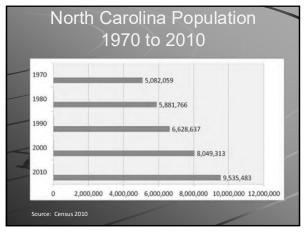
CENTRAL REGIONAL HOSPITAL

The End

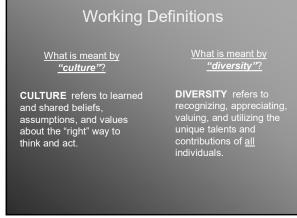








3



4

Why should *I* learn about cultural sensitivity?

- Because ... you never want to underestimate the importance of human relations skills. And because ...
- Cultural diversity and awareness training is helpful in allowing you to handle sticky situations gracefully and sensitively
- The key is developing and nurturing mutual respect for each other



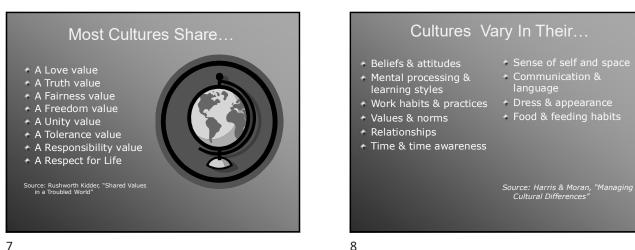
- - Department/Professional
- Sexual orientation
- Socio economic
- Educational
- Religion

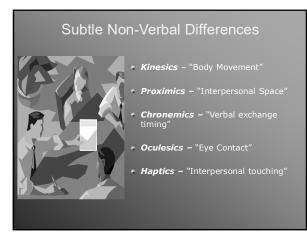
6

Age

Gender

We all have multilayered cultural identities





9

Barriers – Affecting Cultural Competence

- Making assumptions about similarities
- Language differences
- Non-verbal misinterpretations
- Preconceptions and stereotypes
- Tendency to evaluate
- High Anxiety
- Tension
- "Culture Shock"

Developing Cultural Competence

- Heighten sense of respect
- Slow yourself down
- Listen for assumptions you make
- Check out the assumptions you make
- Listen and reflect back
- Identify your strengths
- Utilize all resources

10

Creating a Culturally Competent Workplace and Providing Culturally Competent Care

- Learn about the different cultures, traditions, values on the patients and families you serve
 Look for existing barriers to providing culturally
- competent care
- 4. Participate in identifying possible strategies for overcoming the barriers you identify
- 5. Prepare staff at all organizational levels
- 6. Evaluate the results of your efforts
- 7. Be Objective & flexible in your thought process

Source: The Institute for Family-Centered Care

Cultural Sensitive Programming

- Be aware of the culture in which you are operating
 Demonstrate respect
 Show patience
 Be inclusive

- Avoid value judgments
 Use language sensitively
 Assume the role of acilitator

- Know your adversaries
 Find common ground
 Accentuate the positive
- Nurture partnerships
- Never give up

Source: Guide to Working from Within: 24 tips for Culturally Sensitive Programming

13



Fire Safety Hospital Orientation

CRH Fire Response Strategy

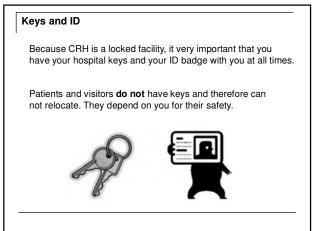
CRH is a "Defend-in-Place" facility:

CRH was designed to accommodate the defend-in-place strategy, whereby occupants are relocated to a safe location in the building rather than being evacuated. The safe locations are created by subdividing the floors of the building into two or more smoke compartments or fire compartments, separated by specially constructed walls designed to limit the transfer of smoke or restrict the spread of fire from one side to the other.

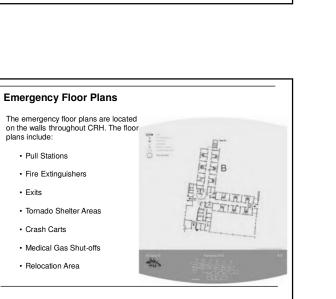
Most CRH staff and patients will "relocate" vs "evacuate".

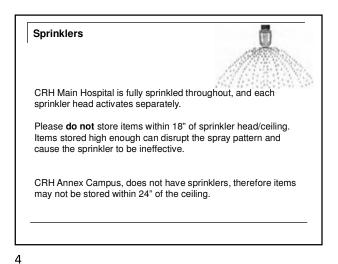


6

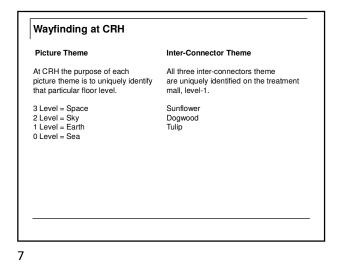


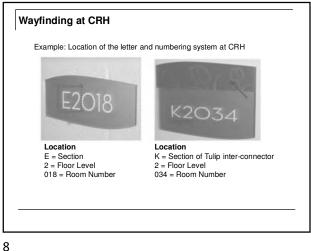


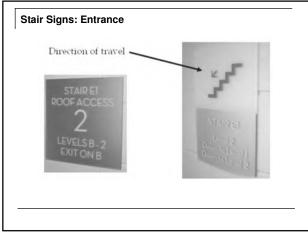


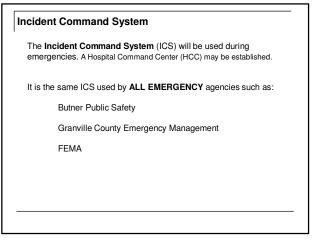


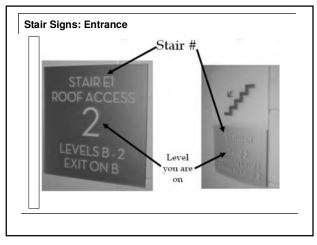
Emergency Floor Plans Observe the Items or symbols identified on upper-left of floor plan... Each corresponding Items or symbols are strategically identified on the floor plan of each unit or department.

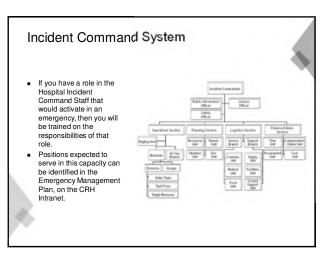














The fire alarm is divided into 32 different fire zones. **ONLY** the alarm in the affected zone will activate the audible (tone & voice) & visual (strobes) devices.

Each Patient Care Unit (PCU) is a separate fire zone.

The fire alarm will NOT be heard throughout the building.

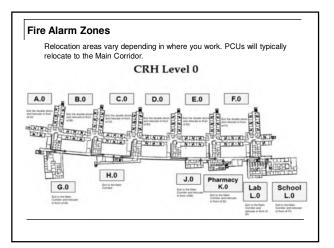
An alert will automatically be sent to the operator room, fire panel and to Butner Public Safety.

A fire truck will be dispatched to the location.

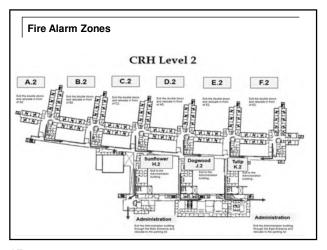
A prerecorded voice message will instruct occupants to relocate to another zone.

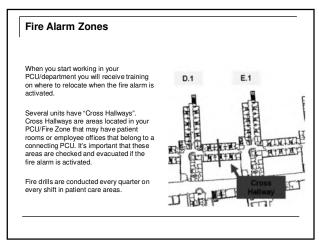
A Hospital Command Center (HCC) may be established.



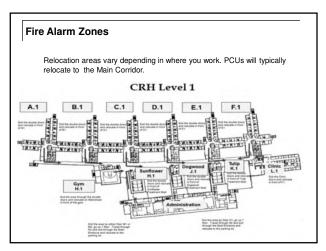


15

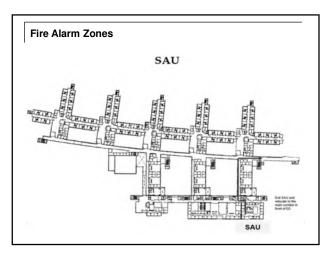




14



16



R.A.C.E.

Central Regional Hospital uses an acronym called **RACE** to help us remember what to do in the event of a fire. Each letter identifies a portion of the process as described below:

Remove Person(s)

Activate Alarm

Confine fire/Close door

 $\underline{\underline{\textbf{E}}}$ xtinguish Fire/Evacuate you should extinguish fire $\underline{\textbf{ONLY}}$ if safe to do so

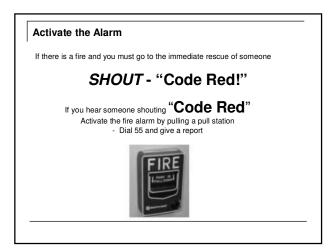
19

Remember

A headcount must be conducted to ensure the safe evacuation of all persons in the immediate danger area and in adjoining **potentially dangerous areas.**

Be sure to **check all rooms** for persons who may have been unable to evacuate or who did not hear the alarm.

21



Know Your Relocation and Staging Area All units and departments **must know** their designated

relocation or staging areas.

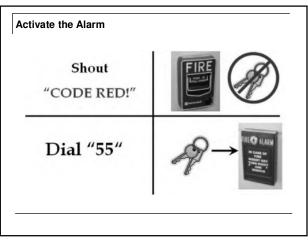
The location of the relocation or staging area depends on the location of the danger.

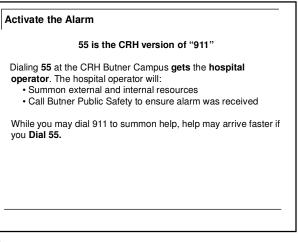
Make sure all **staging areas** are checked for a proper headcount.

The relocation area is a safe area in another zone.

You will learn your relocation area once you're assigned to your unit/department.

20





Contain/Close Doors

Doors must be closed in the event of a fire, open doors increases the amount of oxygen, leading to a larger fire.

Staff should never prop a door open with any type of obstruction. Doors are not allowed to be propped open at any time.

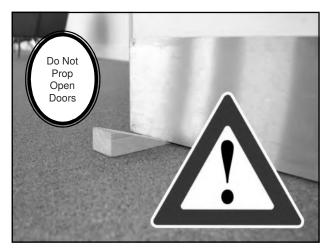
Shut doors to office areas when you leave – doors with magnetic hold-open devices will close automatically.

Fire Shutter Doors are rolling steel doors designed to close automatically in the event of a fire or alarmed event.

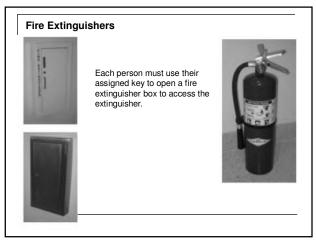
25



27



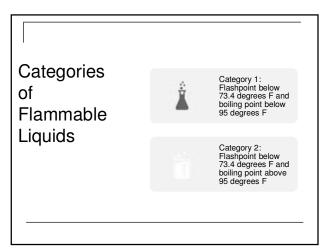
26

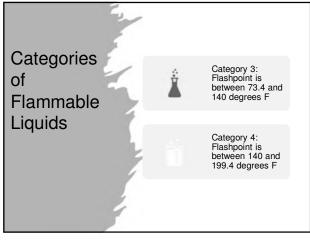


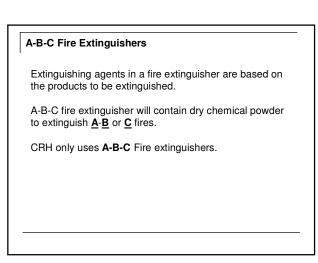
28

Flammable Liquids

- It is a liquid [other than a solution containing less than 24 percent alcohol by volume and at least 50 percent water by weight] that has a flash point less than 140 °F.
- Flash Point is the lowest temperature at which a liquid gives off enough vapors to form an ignitable mixture with air.







33

Important Safety Features

DO NOT BLOCK

- Fire Extinguishers
- Alarm Pull Stations
 Electrical Panels
- Exit Doors
- · LAIL DOUIS

Furniture, plants, files, boxes, etc. are **not** allowed to be placed or stored in front of these safety items.

These areas **must always be accessible** in the event of an emergency.

Storage of Flammable Liquids The cabinet must be obviously labeled: "Flammable" No more than 60 gallons of category 1, 2, or 3 shall be stored at any one time or 120 gallons of category 4 at any

32

one time.

Categories of Fire <u>A</u>: Solid combustible (wood, vegetation, paper) <u>B</u>: Flammable liquids (gas, paint, propane, oil) <u>C</u>: Electrical sources (wiring, fuse boxes)

34

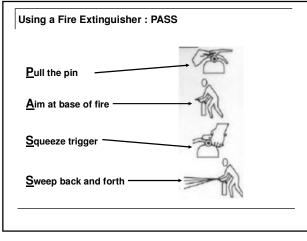
Small Fire vs. Large Fire

Your actions in a fire situation will depend on the size of the fire.

Small fire determined to be within your control to try and extinguish

Large fire beyond your control not able to extinguish

Both kinds of fires should be addressed using the **RACE** formula.



Other Factors To Remember

Know the location of alarm pull stations in your area.

At the time of an emergency, you do not want to lose precious time searching for an alarm station.

Do not enter a fire area if the heat, smoke or fumes are too intense.

Always report the fire, large or small, to your supervisor and $\ensuremath{\textbf{Dial}}$ 55.

All discharged fire extinguishers must be replaced.

39

Other Factors To Remember Always check the door for heat with the back of your hand before opening the door to a potentially dangerous fire. Smoke rises, so crawl or stay near the floor for safety. Know the location of fire extinguishers in your area and how to use them properly. Know the meaning of, and safely practice P-A-S-S! 38

Questions?

If you have questions related to Fire Safety, please review the policy manual or contact the Safety Department:

EOC Coordinator, CRH 764-7319 Reba Duke, Safety Officer, CRH 764-7221 Allison Edwards, Safety Officer, CRH Annex 575-7689

40

The End

You will now have an **assessment**, you **must pass** with a competency of **80%** in order to receive credit for taking the class.



1. How Can I Help You?

- A primary purpose of CRH staff is to serve patients by helping them improve the quality of their lives both in and out of the hospital. Knowing the answer to "How can I help you?" is key to alding patients with having more rewarding lives. It is important for all staff to come to work with this artifude and question on their minds. An attitude of "How can I help?" will bring clarity to your job no matter what department you work in. Sometimes asking a patient "How can I help you?" or "What do you need?" is a si that can lead to responses like the following:
- * More chocolate milk
- A place to live when I leave the hospital * Different medication
- More blankets
- Gardening group

4

- * Anger management classes
- * Help with a medical problem

1



recovery.

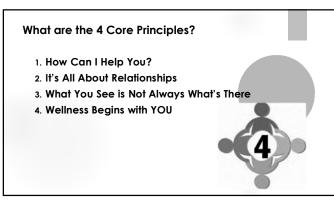
2



- How var, it is still important to keep the "How can I help?" principle on your mind and use it to inform your interactions with patients. Patients refuse medication, placement assistance, grooming help and groups even when they could benefit from these services. Helping patients in these situations requires creativity, using various approaches.
- We have patients who refuse classroom groups, but will become involved in other events or activities and even jobs when we try to understand their preferences and strengths.

Helping others through understanding their spoken and unspoken healthy needs and goals is a major step in providing quality care and treatment. The "How can I help?" and "What do you need?" mindset and attitude is key to patient and staff success. Feel free to use the above mindset and attitude with other staff members. You just may make someone's day.





2. It's All About Relationships

Positive relationships are crucial to many successful endeavors in life with family, friends and work.

We all know that people respond better to a request when they have a supportive relationship with the person making the request. Our patients have the same need for positive, supportive relationships and will respond better to us if we have positive, helping relationships with them.

A therapeutic relationship is the type of positive relationship that hospital staff should form with patients.

A therapeutic relationship is a helping relationship, not a friendship The goal of a therapeutic relationship is to help patients solve problems, learn skills, improve their lives, and feel supported during their stay in the hospital. It is not a relationship where the staff shares their problems or too much about their personal lives with patients. Forming therapeutic relationships is a skill which some people do naturally and others can learn.

2. It's All About Relationships (continued)

The following are some qualities of a therapeutic relationship:

- ▶ Patients feel valued because staff listen.
- ► Patients feel safe to express themselves because staff keep information confidential, by only informing other treatment team members.
- ▶ Patients have a sense of trust about the relationship because staff use the relationship to help the patient.
- ▶ Patients feel respected because they are addressed in a caring and respectful manner.
- ▶ Patients feel supported because staff respond in helpful ways to ensure patient requests for basic needs and comforts aet positive action

Quality therapeutic relationships with patients and quality working relationships with colleagues will make CRH a more enjoyable and rewarding place for patients and staff.

7

3. What You See is Not Always What's There A safe caring environment where patients feel respected will reduce patients' fears and hostille reactions. Psychiatric patients report the following helps them to feel safe and secure when hospitalized: ► Listen to what we say ► Talk with us about what is going on See us as individuals, not our diagnosis ▶ Respect our potential for growth and healing ▶ Be aware of our personal histories Be aware of early warning signs of distress and offer support before things get more difficult; offer soothers and alternatives ► Use de-escalation rather than physical interventions whenever possible

Understanding that we all feel vulnerable sometimes helps us remember that when a patient is being angry and aggressive, they many also be scared and hurting.

10

3. What You See is Not Always What's There Patients in psychiatric hospitals often experience feeling unsafe, scared and fearful. Patients frequently have trouble thinking clearly and do not know what is going on around them. A person who is confused in a strange situation where they perceive that someone is going to hurt or mistreat them is likely to become threatening or violent violent Working directly with someone who is in an agitated state, who is not thinking clearly is difficult and can be scary. The challenge of working with agitated people is not to get into a cycle of fear, misunderstanding and aggression. This can be accomplished by realizing that you are working in a hospital and not encountering a threat on the street along with understanding that the agitated patient is most likely scared and afraid. The vast majority of psychiatric patients have a personal history of trauma, which means that they have been abused and mistreated many times in their life. Past abuse and mistreatment can cause patients to think you are going to be abusive to them. They, at times, respond to this fear and misperception with hostlifty. People who have been hurt by others tend to see others as being likely to hurt them again, even if you are trying to help them.

8

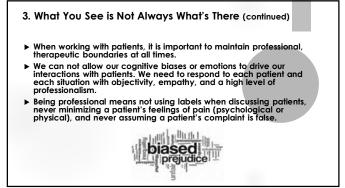


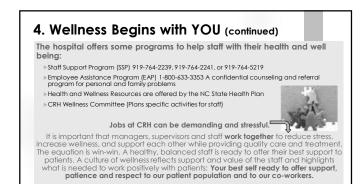
Work can be more difficult for people who are struggling with their health ar various life stresses. Workers who are healthy and calm perform best.

- This is particularly important for a work setting like CRH given the importance of therapeutic communications with patients who are struggling with serious psychiatric disorders. Healthy, calm staff are more likely to enjoy their work and be effective treating and caring for patients.
- Supporting co-workers will also contribute to reducing stress at CRH.
- Aiding and relieving co-workers when they are in tense situations with patients is a way we can all reduce stress at CRH. A true team approach is when we all help each other at the most difficult times.

11

12

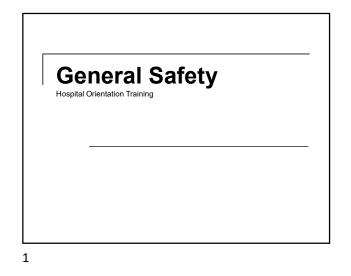




How could you use EACH of the 4 Core Principles in these situations?

- ►Seeing a familiar face on Main Street
- ►Entering a PCU in the afternoon (after PST groups) with multiple patients in the day room
- ►Getting to know a new patient
- ►Working with an uncooperative patient
- ►Working with a patient who frequently falls and reports severe pain and injury after each incident

- ►Working with a patient who makes frequent suicidal threats and/or gestures
- ►Working with a patient who just received bad news

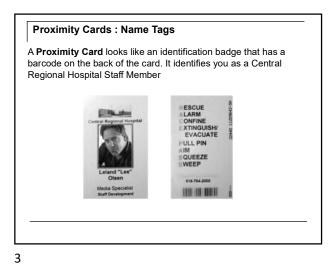


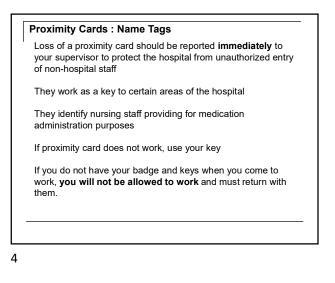
General Safety

This topic has been identified as a hospital-wide competency. You will be tested on the material at the end of this course.

2

6







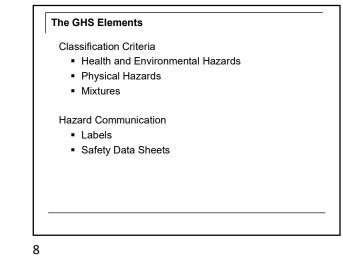
The Globally Harmonized System (GHS) for Hazard Classification and Labeling

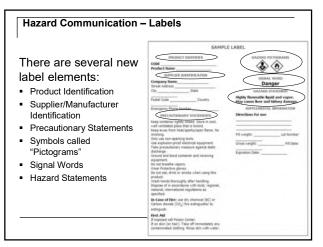
Worldwide System for Hazard Communication



What is the GHS?

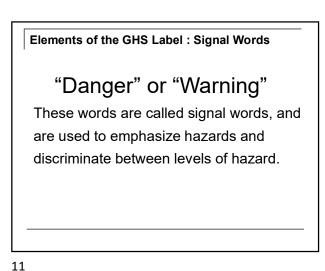
- It is a common worldwide approach to defining and classifying hazards, and communicating information on labels and safety data sheets.
- Currently different countries have their own requirements for hazard definitions as well the as information to be included on a label or the material safety data sheet that we currently use.
- With the GHS system all requirements will be the same worldwide so everyone will be able to use and understand them.

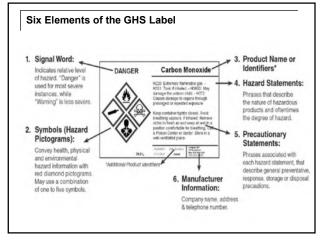




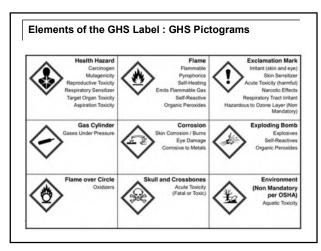
9

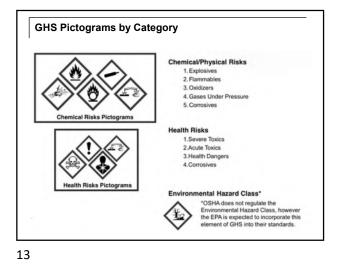
7





10





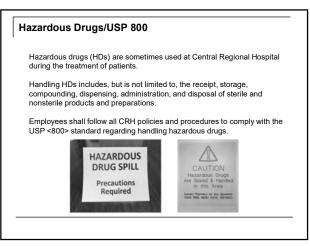
 OSHA Training Requirements for SDS

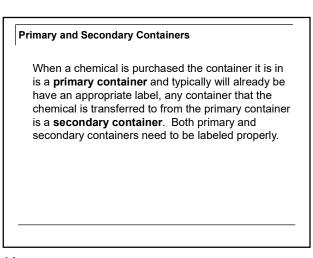
 Initial training on MSDS and hazardous communication (completed in hospital orientation)

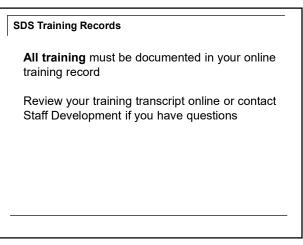
 Site specific training on SDS within 10 days of reporting to unit/department

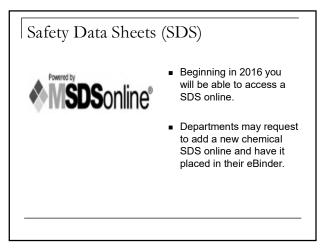
 Once employees are trained initially in SDS, they continue to be trained in this area as part of Annual Training (like what you are completing now)

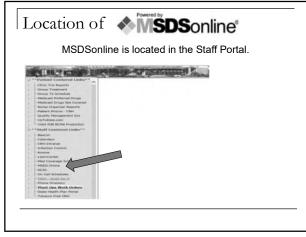
 Specific SDS training when a new product is introduced or if an employee misuses the product (Generally occurs on unit or in department in which you work)

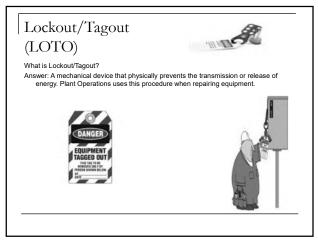




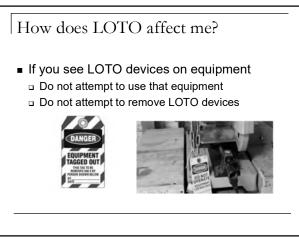




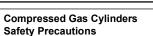




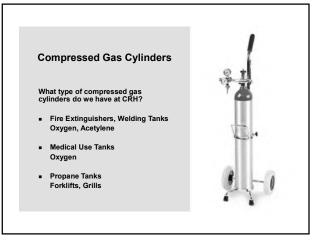
20



21



- Cylinders should be handled by trained personnel;
- Cylinders must be properly labeled and color coded;
- Never attempt to repair cylinder, valves, or safety relief devices;
 Cylinders containing containing and the support of the support
- Cylinders containing compressed gas should not be exposed to temperatures above 125 F;
- Leaking cylinders should be taken outside to vent;
 Cylinders; containing flammables should be placed in a safe area and identified;
- Cylinder valve should be closed when not in use;
- Transport and store cylinder properly, use hand truck, roll platform, chains, etc...
- Never drop cylinder, use valve protection.



22

Personal Protective Equipment (PPE)

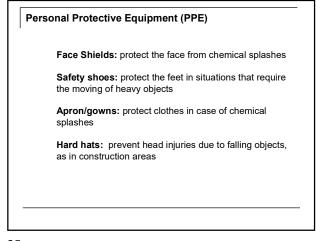
Personal Protective Equipment is provided at no charge to the employee. Types of PPE include:

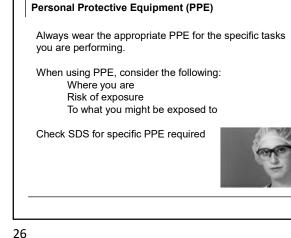
Safety Goggles: protect the eyes from chemicals that could splash in the eyes

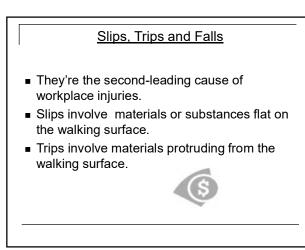
Gloves: protect hands from chemicals that could cause burns or irritation to the skin

 $\ensuremath{\textit{Masks:}}$ protect face/mouth from chemicals that could splash on the face

Respirators: offer protection from chemicals that have harmful fumes or dust







27

Take Action

Take responsibility for yourself and your coworkers. If you see a problem or unsafe condition you can:

- Take care of the problem
- Report it to supervisor
- Report it to maintenance or environmental services
- Report it to Safety

28

How You Can Prevent Trips & Falls

- Slips and falls may not be spectacular but they account for a major portion of workplace injuries.
- You can help avert slips and trips by watching for/marking hazards and being sensible in the way you go about your work.
- Make slip/trip avoidance personal by speaking up about your own practices and those of others.
- Always notify your supervisor & safety officer so they can support you and make a difference.

LIFTING AND **BACK SAFETY**

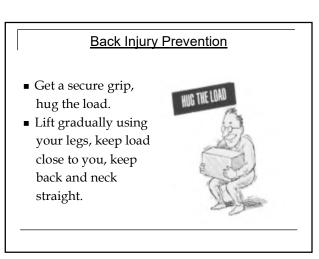
Back Injuries can be prevented with proper lifting techniques.

Back Injury Prevention

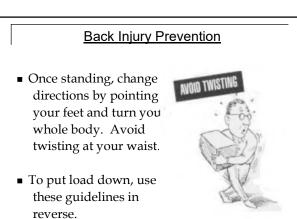
- Use proper lift procedures ... follow these steps when lifting
- Take a balanced stance, feet shoulder-width apart.
- Squat down to lift, get as close as you can.
- Don't lift, if it's too heavy



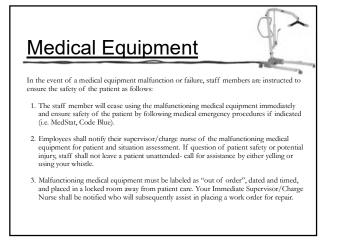
31

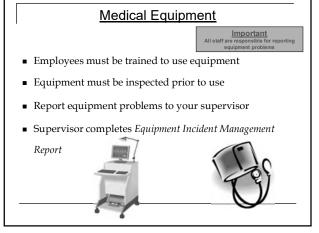


32

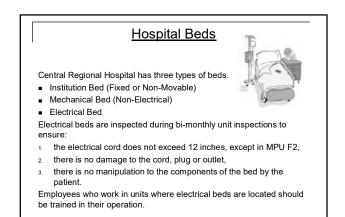


33





34



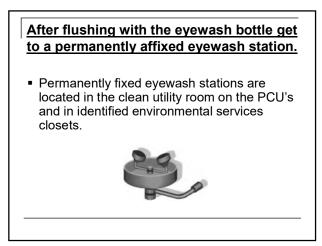
MRI Safety

Magnetic Resonance Imaging (MRI) uses a **powerful magnetic field** and a computer to determine if an injury or disease is present.

- Any metal object brought into the magnetic field may become a projectile and have a missile effect.
- Implanted devices (in the employee or patient) may twist when entering the magnetic field and could cause internal damage.
- The magnetic field in the MRI is always on (even when the machine is not scanning and the department is closed).
- The magnetic field is so strong it can:
 - Pull large and small metal items into the machine (O2 cylinders, wheelchairs, floor machines, wrenches, screwdrivers, etc.).
 Pull metal objects out of the employee/patient (aneurysm clips, pacemakers, hearing aids, etc.).
- 37

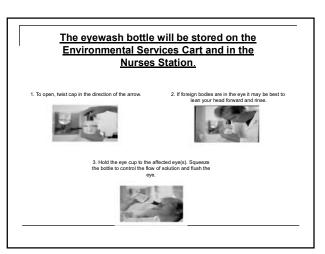


39









40

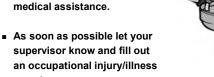
Activate the eyewash station by pushing on the yellow paddle.

- The protective caps will pop off automatically.
- Place your face over the water stream and hold both your eyelids open with your fingers.
- Move your eyes around to ensure that they are properly flushed.



Flush for 15 minutes and then go straight to the clinic for medical assistance

- Flush for 15 minutes.
- Go straight to the clinic for medical assistance.



supervisor know and fill out an occupational injury/illness report .



Weather Emergencies

Central Regional Hospital is a 24 hour operation and must remain open regardless of adverse weather conditions

Adverse weather may necessitate the implementation of emergency measures to ensure sufficient staffing resources to provide continuity of care for services to our patients. CRH Hospital is a 24-hour operation and must remain open regardless of adverse weather conditions. Therefore, closing decisions will not impact on the operation of the hospital and should be disregarded by staff.

Facilities are made available for staff to stay on campus during adverse weather

45

What Do You Do During a Tornado "Watch"?

Return patients to the PCU's and stay alert to weather changes

Cancel any offsite appointments

Plan what to do if the "Watch" is upgraded to a "Warning"

Be prepared to move to the tornado shelter. Gather any supplies needed

Do not leave your work site without notifying your supervisor

If you work in a patient area, make note of the location of the patients in your area and be prepared to move them if a "Warning" is announced

Emergency Announcements

To report a disaster or emergency at CRH, dial 55

If an emergency situation is declared, the hospital operator will announce, "Attention, Attention! Emergency Response Required! Staff report to ... "

Operator will announce the location designated by the Incident Commander

44



WATCH

means conditions are favorable for severe weather

WARNING

means severe weather is happening or is going to happen



Examples: Tornado Watch means conditions are favorable for the formation of tornados.

Tornado Warning means a tornado has been seen near by

Hospital operator will announce the tornado warning over the overhead page followed by "this is not a drill"

46

What Do You Do in a Tornado "Warning"?

This means that a tornado has been sighted or indicated on radar

Move employees, patients, students and visitors to the tornado shelter areas as indicated by the signage in the PCU's or yellow areas shown on the emergency floor plan

Stay in these areas until an "ALL CLEAR" announcement is made by the hospital operator

Remain calm!

CRH Adverse Weather Planning

Stage I: Planning & Activation

Stage I should be considered when weather predictions indicate conditions are highly likely for adverse weather conditions in the area surrounding CRH. This stage should be considered as a notification to hospital staff and key personnel that some type of adverse weather is expected.

Stage II: Emergency Implementation and Activation Stage II should be considered as a notification to hospital staff and key personnel that some type of adverse weather will affect CRH's ability to maintain normal operations and/or will pose a significant hazard to the hospital's patients, staff and visitors

49

Stage II: Emergency Implementation & Activation: What Happens?

Adverse weather or other significant weather emergency will/or has occurred and will affect CRH's ability to maintain normal operations

Activation:

Operator will announce "CRH has activated Stage II of the Adverse Weather Plan"

Supervisory personnel are to immediately implement the pre-planned option

Staff may be expected to remain on duty beyond their normal shift. Staff reporting for duty should bring extra personal items

51

Disasters/Emergencies

When an emergency has been declared, you should:

- Follow announced instructions
- · Know your unit or department relocation area
- Heighten your awareness of your surroundings
- · Conduct a head count of patients and staff

Stage I: Planning & Activation: What Happens?

Hospital staff and key personnel are notified that some type of adverse weather is expected & implement pre-planning

Activation: Operator will announce "CRH has implemented the Adverse Weather Plan Stage 1"

Direct care staff and support staff should be prepared to remain on duty due to possible critical staffing shortages or adverse weather conditions causing travel to and from work to be exceptionally hazardous

Off-duty staff are encouraged to contact their supervisor in case they are needed to work on another shift

Staff reporting for duty should bring personal items that will allow them to remain on duty for an extended period of time

50

Disasters/Emergencies

The first person at a disaster/emergency scene may begin rescue if it is safe to do so

Remove persons from danger area (if this can be accomplished safely)

Never enter an unsafe area!

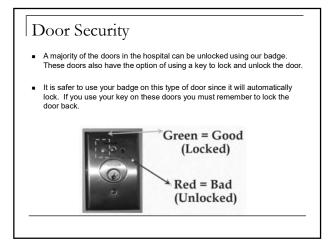
Call hospital operator by dialing 55 & make a report (Do not dial 0 to report emergencies)

Notify your supervisor immediately

52

Door Security

- When using your badge or keys to enter or exit any door, all staff are
 responsible for ensuring that the door securely closes and locks
 before leaving the area.
- All staff are also responsible for not allowing anyone to enter or exit through a secured door or onto the elevators if the person is not wearing a CRH badge.
- If you identify a door that is not working properly, please notify a supervisor immediately in order to have the issue evaluated by Plant Operations.

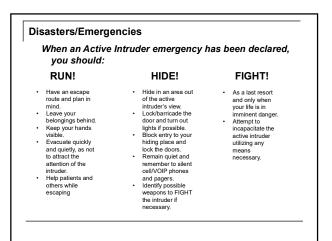


Disasters/Emergencies

Notifying Others and Maintaining Personal Safety

- All employees, upon witnessing/learning of an active intruder incident, should determine if they should RUN-HIDE-FIGHT. Employees may decide to use any combination of RUN-HIDE-FIGHT depending on the situation.
- If an employee is caring for patients, then the employee should decide the best RUN-HIDE-FIGHT option for themselves and their patients.
- When safe as possible, employees will call 55 (from a CRH phone) and report the incident. Dial 911 to report the incident if the 55 call does not connect or the employee is using a non-CRH phone.

57

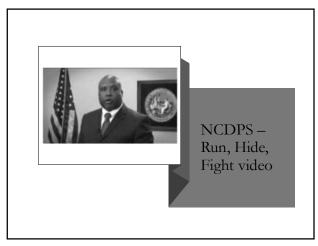


Disasters/Emergencies

What is an Active Intruder?

An active intruder is a person who appears to be actively engaged in physically harming or attempting to physically harm someone in or at CRH. In most cases, active intruders use a firearm(s) and display no pattern or method for selection of those being attacked. In some cases, the assailant will use other weapons and/or improvised explosive devices to cause additional harm or to impede police and emergency responders.

56



58

Emergency Codes

Code **Red** = Fire

Code **Blue** = Medical Emergency

Code **Green** = Incident Command Activation

Code **Orange** = Chemical Emergency

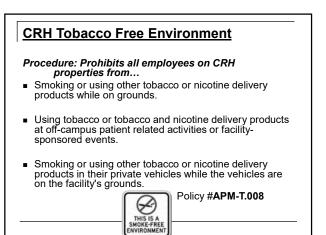
Code Gray = Severe Weather

Code **Brown** = Security Emergency/Lockdown Code **Black** = Utility Failure

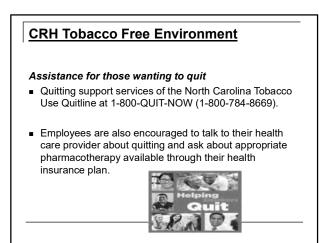
Hospital Security

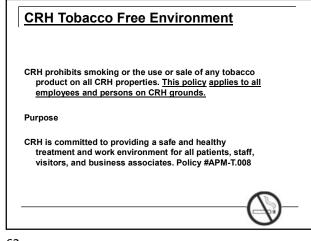
- Security Lockdown Policy is in the Safety Manual in the CRH Intranet (This response procedure can be activated anytime a credible threat of violence is made towards CRH).
- Be alert and notify your supervisor if a threat of violence is made towards yourself or the hospital.
- If a lockdown occurs, an announcement will be made overhead and an emergency one-call alert will be sent to those who signed up.
- Exterior doors to the hospital will lose card access at the main campus and all exterior doors will be locked at the Annex Campus.
- Depending on the emergency, employees may or may not be able to exit the building.
- Outdoor activities will be immediately terminated
- When the threat is concluded, an "All Clear" message will be announced overhead and through One-Call.

61

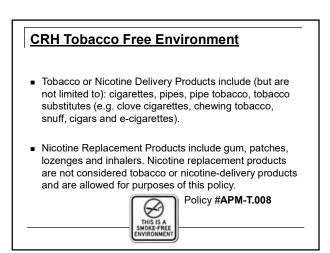


63





62



64

Tobacco Free Environment Policy Number: APM-T.008

Failure To Comply

- Disciplinary Action, up to and including dismissal, for unacceptable personal conduct.
- Non-complying contractors, volunteers, visitors, and other covered individuals may be asked to leave.



Weapons

Weapons and firearms **are not allowed** on either campus of Central Regional Hospital

Violators may be subject to dismissal and criminal prosecution



67

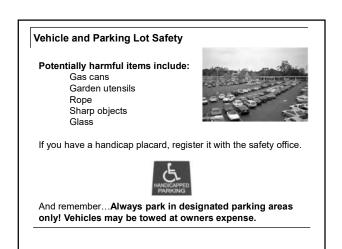
Drugs

Alcohol and illegal drugs **are not allowed** on the campus of CRH Hospital

Violators may be subject to dismissal and criminal prosecution



68



70

Always Report a Safety Concern

You are encouraged to report all safety concerns

You can do so without fear of: Harassment Retaliation Intimidation

You may report concerns anonymously

You can report safety concerns without fear of retaliation!

Vehicle and Parking Lot Safety

Lock your vehicles while at work

It is in your best interest and those of our patients to lock your vehicles while on campus

If you drive open-bed vehicles, (like pick-up trucks) please remember not to bring items in your truck which may be used as a weapon or tool by our patients to injure themselves or others

69

Potential Safety-Related Events That Should be Reported to your Supervisor

Medical Equipment Problems

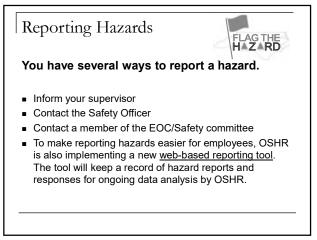
Hazardous Material or Waste Spills

Any Threatening or Violent Behavior

Suspicion of an Individual having firearms or weapons

On-the-job accidents, injuries or occupational illness

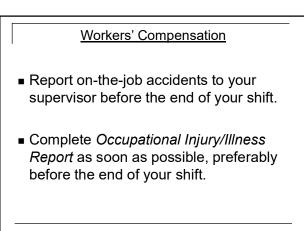
Restraining Orders employees obtain against another individual must be reported to their supervisor and a copy provided that will go to HR and Safety.



WORKERS' COMPENSATION

A program designed to help YOU!

74



75

77

Workers' Compensation

- First 7 days after accident employee must use personal leave
- Workers' Comp pay = 66 2/3 % of monthly salary.

Workers' Compensation

- Be specific as to type of injury, how injury occurred, and date/time of accident.
- Report to the CRH Clinic for first aid and medical consultation.

76

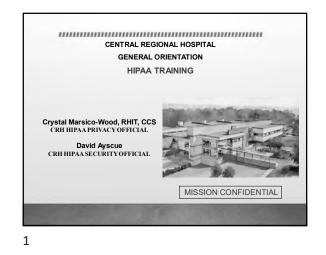
Workers' Compensation

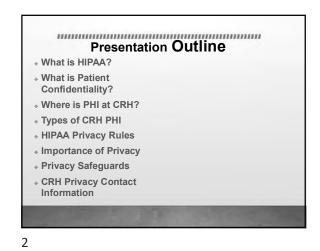
 CRH Clinic, Workers' Comp representative or Key Risk Management Services MUST authorize additional medical treatment. Do not go to personal physician, clinic or specialist -- these appointments will not be paid.

The End

You will now have an **assessment** which will consist of 10 questions.

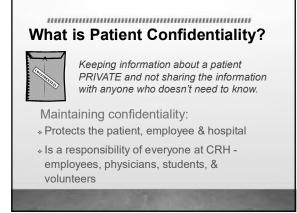
You **must pass** with a competency of **80%** in order to receive credit for taking the class.



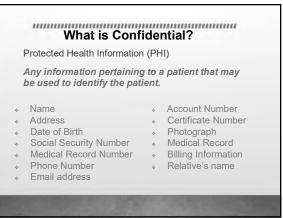


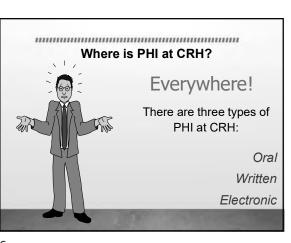
What is HIPAA? Health Insurance Portability and Accountability Act It is Federal legislation to ensure <u>confidentiality, privacy & security</u> of a patient's health information

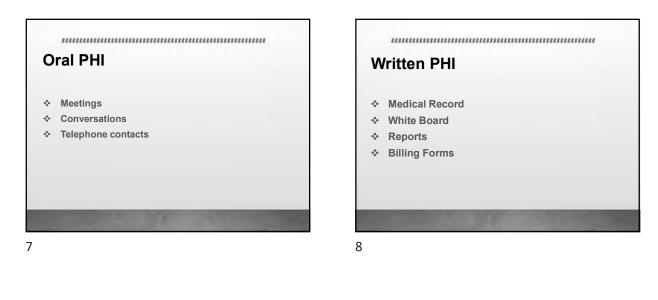
3

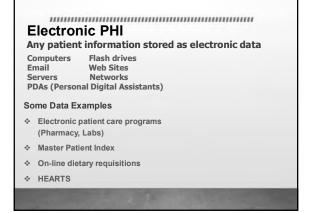


4

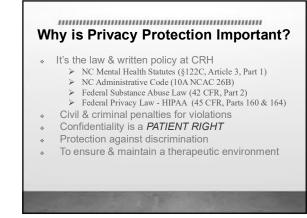




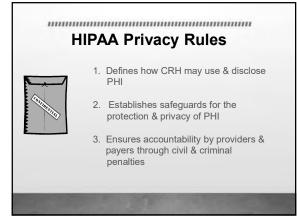






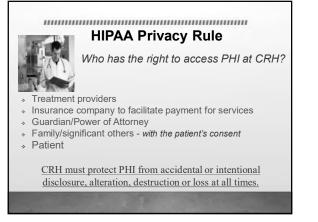








Patient has right to revoke consent to TPO



Remember!

All information about a CRH patient, even the fact that they are here, is private & confidential, and cannot be disclosed to anyone without the patient's permission.



14

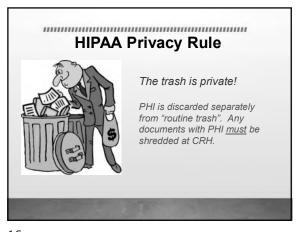
13

Phone Call Response

"Due to Federal Regulations, I cannot confirm or deny if we have a patient by that name. I can take down your name and number and if there is a patient by that name, your information will be given to that individual. Contact with you is at the discretion of the individual".

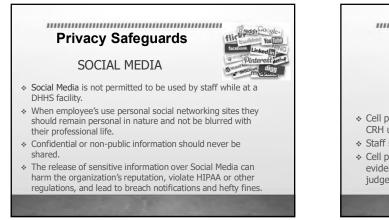




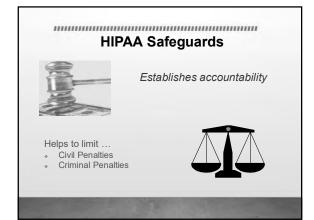






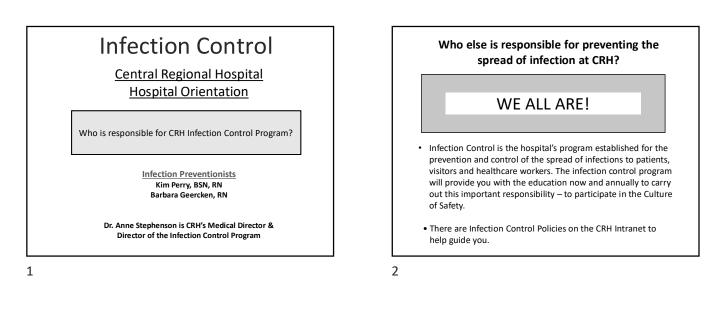


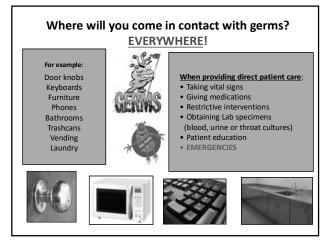


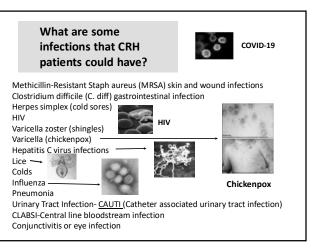


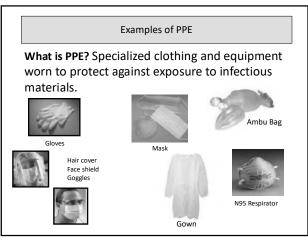


What do you do if you see an inappropriate use of PHI?
 Contact supervisor immediately
 Notify CRH Privacy Official at ext. 47611 (Crystal Marsico – Wood)
 Document circumstances

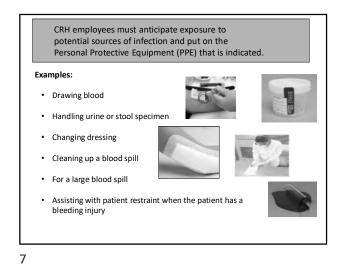


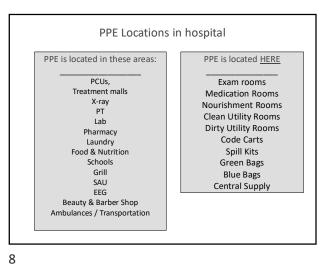




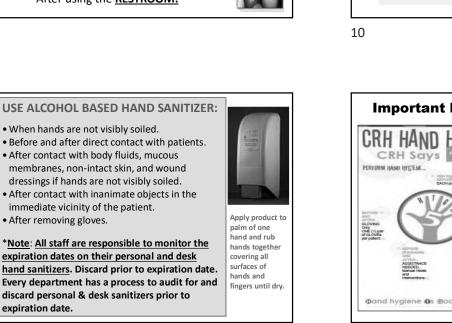


- HOW DOES CRH PROTECT STAFF FROM INFECTIONS?
- CRH conducts testing for protective immunity for certain infections on all new employees, free of charge.
- CRH gives free and safe vaccinations to all employees who need them for Hepatitis B virus, chickenpox, measles, mumps, influenza and TDAP.
- CRH identifies infection risks and puts up proper signage to identify special precautions.
- CRH will test you if you have evidence of exposure to tuberculosis.
- CRH provides the training and equipment (PPE) you need to protect yourself from contact, droplet or airborne infections.
- Alcohol based hand sanitizers and soap are available throughout
 CRH for hand hygiene.
- CRH will screen staff and contractors as determined by mgmt.

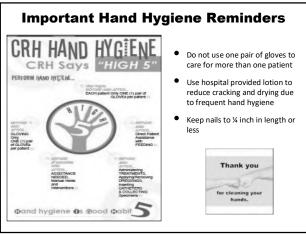


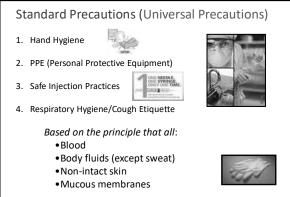




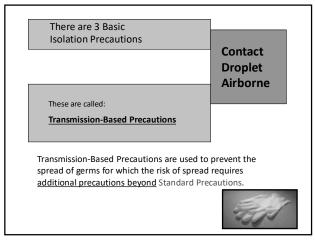


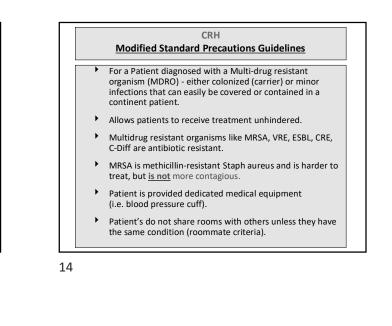


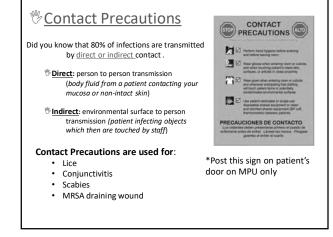




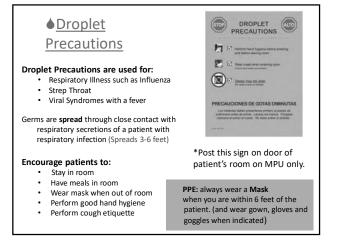
May contain Blood-borne Pathogens or other potentially infectious materials (OPIM).

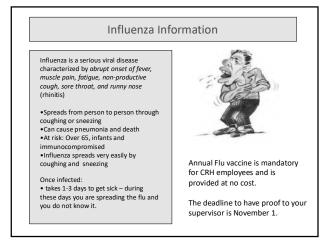


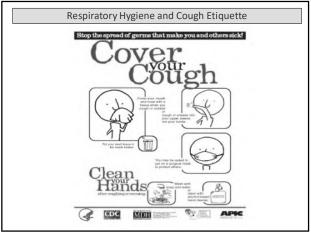


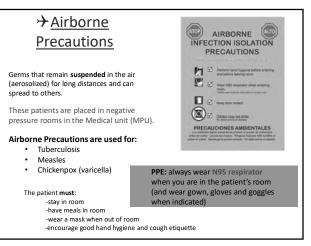


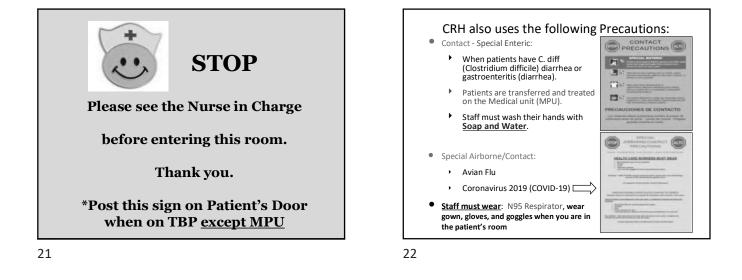


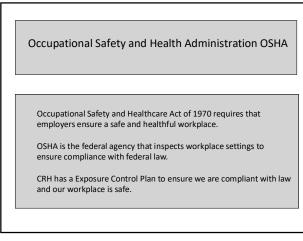


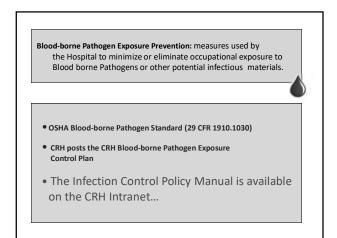


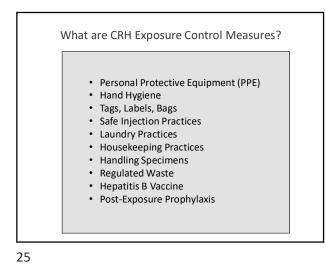


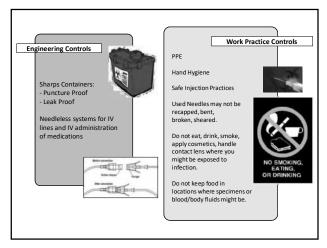


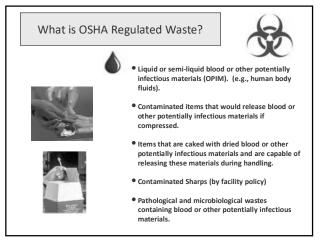




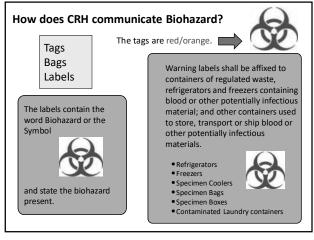




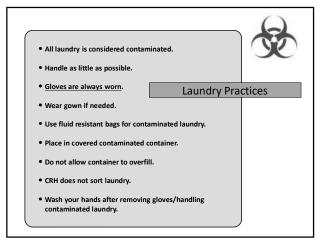


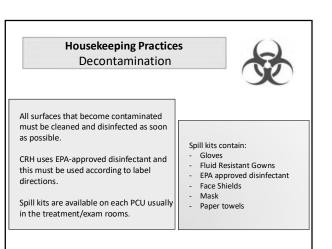


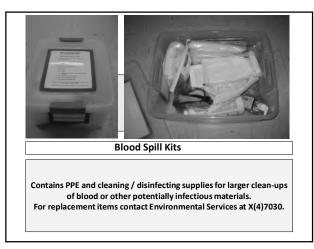


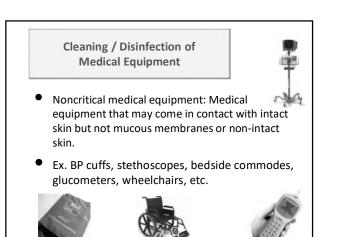


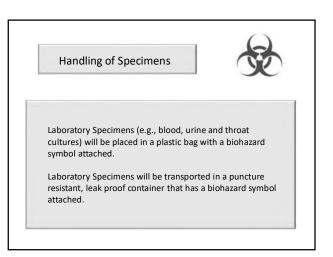


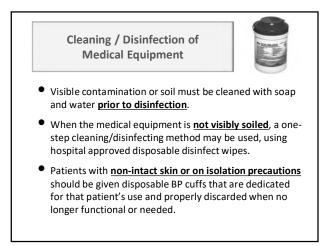


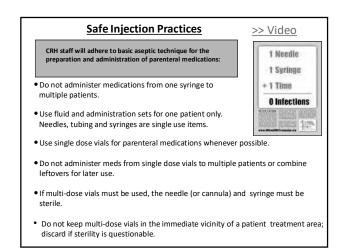


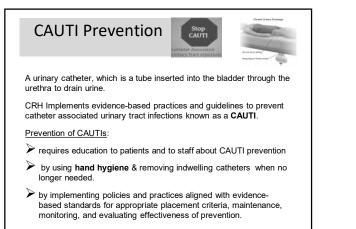




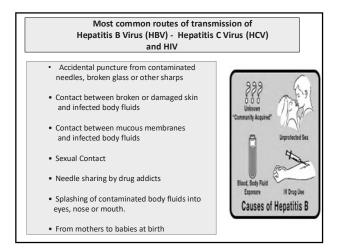


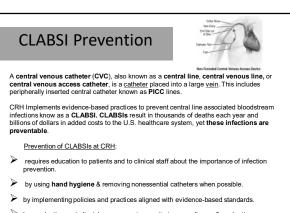






39





by conducting periodic risk assessments, monitoring compliance, & evaluating effectiveness of prevention efforts.

38

What are **Blood**-borne Pathogens and how are they transmitted?

- Disease-causing germs (viruses or bacteria) carried in the <u>blood</u>stream AND other body fluids.
- They are transmitted from person to person OR person to object to person by <u>CONTACT</u>.

Major Blood-borne pathogens are the viruses:



Human Immunodeficiency Virus (HIV) Hepatitis C virus (HCV) Hepatitis B virus (HBV)

semenvaginal

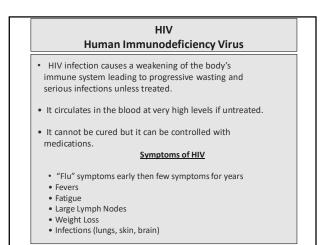
cerebrospinal

synovial
pleural

- peritoneal
- amniotic fluid

 saliva (dental procedures)

In addition to blood these viruses can be transmitted through contact with other body fluids.



Viral Hepatitis

Hepatitis is a general term for inflamed liver and has many causes. HBV and HCV are two viruses that are blood borne and cause hepatitis. Hepatitis B vaccine is free of charge in Employee Health Services.

When hepatitis is caused by:

-Hepatitis B Virus (vaccine available) or -Hepatitis C Virus (no vaccine)

It can cause progressive liver damage and lead to liver failure (cirrhosis) or liver cancer.

Symptoms of HCV and HBV Hepatitis

- No symptoms early
- Fatigue
- Nausea
- Jaundice (yellow skin and eyes)
- Abdominal Pain

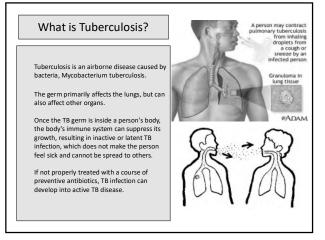
43

What if you think you have had a blood-borne pathogen exposure?

- Wash the exposed area well with soap and water
- Flush any exposed mucous membranes
 - (eyes, nose, mouth)
- Report the exposure to your supervisor
- Report to Employee Health (Clinic during first shift, Medical Unit during second and third shift)

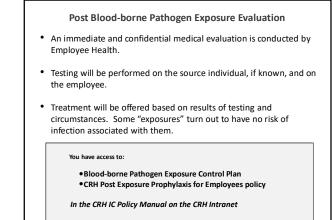
CRH has a Post-Exposure Evaluation and Care Plan

45

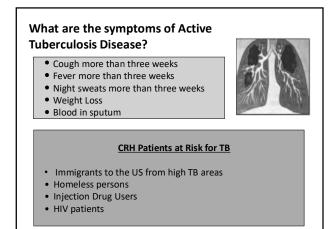


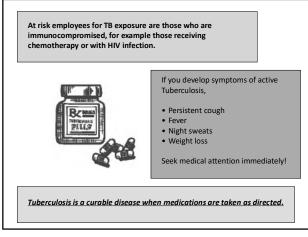
What will you do to prevent workplace injury due to blood borne pathogen exposure?? Follow Standard/Universal Precautions 100% of your work time. Be aware of and alert for any possible or actual exposure to blood or body fluids or other infectious material. ONLY dispose of sharps in properly labeled and secured sharps containers. ONLY dispose of OSHA Regulated Waste in a biohazardous labeled container.

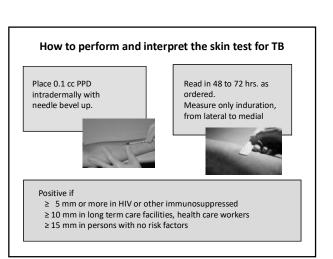
44

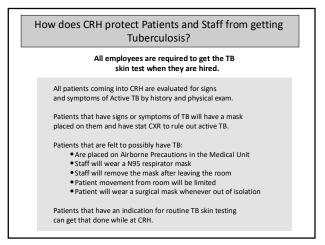


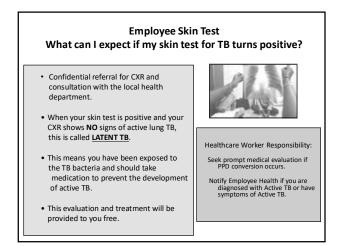
46

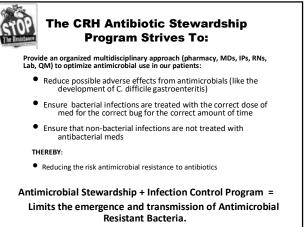


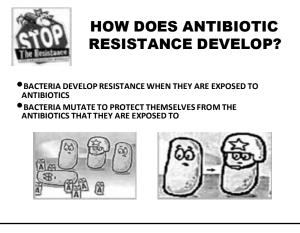






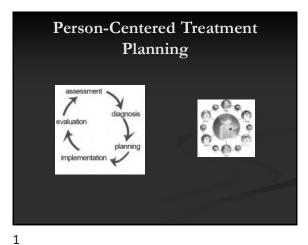






Prevention Is Primary!

- The Infection Control Preventionists are available for Support.
- Thank you for your participation in the Culture of Safety!
- Protect your patients and their visitors, protect yourself and coworkers and your family.
- Infection Preventionists
 - Kim Perry, BSN, RN 4-2118
 - Barbara Geercken, RN 4-2119



What do you think this means and why should we do it?



2

Reasons to Engage in Person Centered Treatment Planning

- Research is in early stages, but shows that person-centered planning increases:
 - Patient satisfaction with services
 - Patient motivation and adherence to treatment regimens
- Accrediting bodies (e.g., Joint Commission) and federal laws (e.g., Civil Rights of Institutionalized Persons Act) are requiring this model of service delivery.

The plan is a contract between the

patient/family and team

■ Include the patient and family in all treatment

• Write the plan in the patient and family's words

language that the patient and family understands.

• Educate the patient and family about the

■ When the team's words are included, use

purpose and process of the plan.

planning meetings, when possible.

where possible.

3

Main Theme 1 It is a Partnership between the Patient, Family, and Team

4

Main Themes 2 and 3 Assessments are highly individualized, comprehensive, and culturally sensitive. They provide data about the patient and family's needs, strengths, and goals.

- What individualized goals can we help patient meet to leave the hospital and remain in the community.
- What is required for discharge is informed by the patient and family's goals.
- Focus on the patient's strengths and assets.
- Write goals that reflect positive steps.
- Devise a plan of interdisciplinary services that work in coordination toward the patient's goals.

CRH Treatment Planning Policy

- The Master Treatment Plan (MTP) is completed by day 10 of admission.
 Initial Treatment Plan within 72 hours of admission
- If a patient is re-admitted within 14 days of discharge
 New MTP is not required
 Can use MTP from prior admission but must be updated to reflect changes.
- Planned Transfers:

 When a patient moves from one unit to another (example AAU to CTU), the plan is reviewed or redone within 5 days of transfer

Emergency Transfers:

 When a patient transfers to another unit or PCU because of patient management issues and the patient is assigned to a new treatment team, the MTP is reviewed or redone within 1 business day

9

The MD as the Team Leader

- As the team leader, the MD ensures that:
 - Person-centered planning occurs by fostering an interdisciplinary planning process
 - The plan is guided by assessments
 - The patient and family's needs and wishes are the focus of the plan
 - All team members are actively involved in the development of the plan
 - The planning process is focused and efficient

Main Theme 5

Services are evidenced-based, when possible, but always individualized and reflective of a coherent and coordinated approach



8

Who is on the Treatment Team?

- The patient and/or family or guardian
- Attending physician
- Nurse
- Social worker
- Staff members from other disciplines are important participants (though not required to attend for meetings to occur):
 - Psychologic
 - Psychosocial Treatment staff
 - Rehab Therapy staff
 - Therapeutic Support Specialists (TSS), Youth Program Education Assistants (YPEA), Nutritionists, Physical Therapists (PT), Teachers, etc.

10

Treatment Plan Meeting Do's and Don't

∎ Do:

- Come to the meeting with completed assessments
- Participate in the discussion and encourage others to do so
- Include the patient/family in the discussion when possible
- Write a plan that is consistent with the patient's wishes and strengths
- Don't:
 - Repeat assessment findings that have already been discussed
 - Do interviews or interventions with the patient in the
 - meeting
 - Put the patient on the spot

Structure of the Treatment Plan Meeting – Beginning Steps:

- Prepare for the meeting.
 - Discuss the meeting with the patient ahead of time
 - Invite family or significant community supports to the meeting when possible
- Bring the patient into the meeting, when possible.
 - Do a round of introductions
- Have each team member present assessment data.

13

Structure of the Treatment Plan Meeting : **Treatment Planning Components**

The Patient's Assets

All patients have some resources or positive

Identifying them may help a patient:

remain in the community after discharge

respond to treatment prepare for discharge

■ Problems

attributes

- Assets (strengths)
- Long-term Goals (LTG)
- Short-term Goals (STG)
- Interventions (Services)
- Patient's Needs Upon Discharge

14

Let's Learn About our Patient Meet Mr. Smith

25 year old Caucasian male who was admitted to CRH after hitting and kicking staff at his group home and at the mall. It was reported by group home staff that he had been refusing his medications and here had been an increase in his aggression and he frequently made comments that people were out to do him harm. They do not feel like he can return.

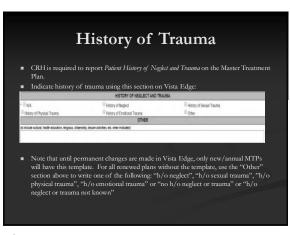
out to do hum harm. They do not teellake he can return. Behavior problems begin in adolescence as he had trouble in school, non compliant at home, and was smoking marijuana and drinking alcohol. He has had two prior bospitalizations which were due to paranoia, hearing voices, and aggression. Mc Smith carries a diagnosis of Paranoid Schizophrenia. By history, Mr. Smith has demonstrated sustained periods of stability when taking medications, but he does not like medicine and has trouble remembering to take it or simply refusing. Mr. Smith has alster in the area who is supportive but he is unable to have him. He is no need to maintain employment, but he does have Medicaid. Mr. Smith has other able to maintain employment, but he does have Medicaid.

- Mr. Smith never finished school but when stable talks about wanting to get a GED, work, and trying to have a place to live where he can have a dog.

Upon admission, Mr. Smith deniced any reason for being hospitalized, saying that he fought back when people were trying to kilana and poison him. He has been observed responding to voices and has argued with staff about with yher took him from home and are keeping him here.

15





16

Problems to be addressed on the Master Treatment Plan (MTP)

- During the treatment team meeting, the team and patient/family decide on the problems to be addressed in the treatment plan.
- Usually, two or three problems are chosen as the focus of intervention.
- The problems are described in the patient's words and the team's words, when possible.
- Always include repeat admissions, substance abuse, intellectual disability, any CRH-required medical issues, and high risk behavior as problems, if identified

19

An example of a problem to be addressed on the MTP



20

Long-term Goal

- One global statement that captures what the individual needs to do to remain in the community.
 - When possible, this goal could be written in the patient's words and should always be written as something the patient will achieve.
 - If the patient/family cannot articulate a goal, the team may help. Even if written in the team's words, the goal should reflect the patient's wishes.
 - The goal should be written in lay language.

21

Examples of Long-term Goals

- "There's nothing wrong with me." (patient's initial statement).
 - I want to understand my symptoms better so I can get help when I need it (combined patient/team goal).
- "I want to get a dog." (patient's initial statement).
 - I need a place to live and a plan to stay healthy and out of the hospital (combined patient/team goal)

22

Matter Treatment Plan Plan and Progress Treatment Summary Deuter Class Treatment Plan Plan and Progress Treatment Summary Deuter Class Treatment Plan Plan and Progress Treatment Summary Deuter Class Treatment Plan Plan and Progress Treatment Summary Deuter Class Treatment Plan Plan and Progress Treatment Summary Deuter Class Treatment Plan Plan and Progress Treatment Summary Add * Flank as Consultation Treatment Summary Plant as Treatment Plant Add * Flank as Consultation Mark Summary Plant Pointers Add * Flank as Consultation Mark Summary Plant Pointers Add * Flank as Consultation Mark Summary Plant Plant Beerginder: "Not Summary and suscission, Heas Views Michary Plant Sus

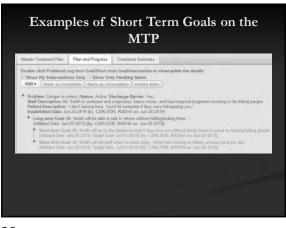
More Examples of Long-term goals

- I will learn ways to remember to take my medication so I can stay out of the hospital.
- I will learn ways to deal with my anger so that I won't start fights and have to come to the hospital

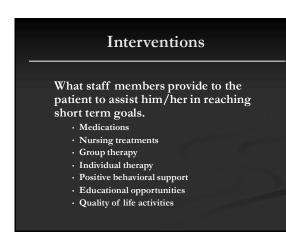
Short-term Goals

- Outcomes that are small, logical steps toward the long-term goals.
 - Observable
 - Measurable
 - Achievable
- "Mr. Smith will state two ways to stay calm when irritated by noise."

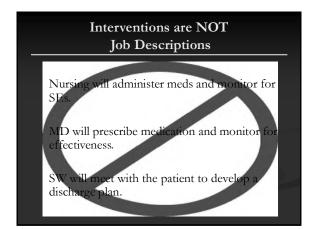
25



26



27



Interventions: What the staff members do, not what the patient does

"Prescribe Prozac ...", "Nursing staff will offer patient ..." "Social Worker will meet with the patient..." "Provide DBT group....." NOT "Patient will..."

28

Interventions Must Specify:

- Who: Psychologist, nurse, MD, etc. (by name)
- What: Calm, Cool, Collected group ...
- How often: 5 x week for 45 minutes
- Why: for Mr. Smith to learn ways to express his angry feelings without hitting people or destroying property.

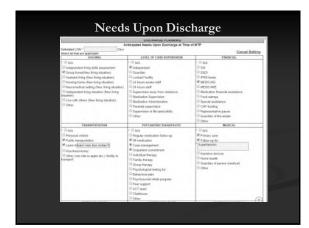
Interventions on the MTP

- Are developed through team discussions
- Include a mix of interdisciplinary and multidisciplinary interventions
- Are known by all team members, regardless of who is providing them.

31

<section-header><section-header><section-header><section-header><list-item><list-item><list-item><list-item><list-item><list-item><list-item><list-item><text>

33



Interventions: A Mix of Interdisciplinary and Multidisciplinary

STG: Mr. Smith will state 3 actions he can take to prevent readmission to the hospital.

Interventions:

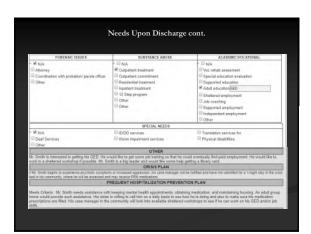
- MD and nursing staff (named)...will talk with Mr. Smith about his medication and how taking it correctly can help prevent readmission. (Interdisciplinary)
- Psychology and social work staff (named)...will meet with Mr. Smith to help develop a crises plan to prevent readmission. (Interdisciplinary)
- RT (named)....will provide Recovery Resources group to help Mr. Smith identify services and supports that will help him remain in the community. (Multidisciplinary)

32

Needs Upon Discharge

- Needs upon discharge are identified at the MTP meeting
- Patient and family should provide input
- What is checked on the list includes things the patient needs to obtain in order to succeed outside of the hospital.

34



Required Problem: Frequent/Rapid Re-Admission

- Patients who have had frequent re-admissions to CRH defined as any of the following:
 - Re-admission within 30 days of discharge from CRH
 - the current admission
 - 10 admissions to any NC state psychiatric facility
- Must have frequent re-admissions prevention plan in their MTP.

Signatures (Top part of page)



38

37

amily: immily: immily: immily: joe Miller, MD 7-12-10 varie: Many Chase, RM 7-12-10 varie: Many Chase, RN 7-12-10 view: Many Chase, RN 7-12-10 view: Many Chase, RN 7-12-10 view: Gail Smith, IRT 7-12-10 vychologis: Sobert Mason, Ph.D. 7-12-10	Patient : John Smith		
amily: iamily: iamily: joe Miller, MD yyshirtis: Joe Miller, MD Narse: Many Chase, RM Yarse: Many Chase, RN Yole Miller, MD 7-12-10 Sciell Worker: Raree Jones, LCSW Pashbiliton Lincience, Gal Smath, LRT 7-12-10 Psychologist: Sobort Mason, Ph.D. 7-12-10		John Smith	
Jaurdian: Production Syschistrist: Joe Addes, ACD Joe Miller, MD 7-12-11 Varse: Mary Chase, RN 7-12-11 Social Worker: Rance Jones, LCSW 7-12-12 Social Worker: Rance Jones, LCSW 7-12-14 Value/Buildingtin: Gail Smith, LRT 7-12-14 Social Social, Societ Rabert Mason, Ph.D. 7-12-10	Para des		/-12-10
systematist: Joe Miller, MD 7-12-14 varse: Mang Chase, RN Mary Chase, RN 7-12-14 social Worker: Rome Jone, LCSW 7-12-14 social Worker: Rome Jone, LCSW 7-12-14 value Rame Jone, LCSW 7-12-14 social Worker: Rome Jone, LCSW 7-12-10 value Rame Jone, LCSW 7-12-10 value Robert Mason, Ph.D. 7-12-10	ramity:		
Narse: Many Chase, RN 7-12-10 Social Worker: Ranee Jones, LCSW 7-12-10 Social Worker: Ranee Jones, LCSW 7-12-10 Autory Ranee Jones, LCSW 7-12-10 Autory Gail Smith, LRT 7-12-10 Social Worker: Gail Smith, LRT 7-12-10 Autory Robert Mason, Ph.D. 7-12-10	Guardian:		
isocial Worker Rance Jones, LCSW 7-12-10 Rehabilitation Liaison: Gail Smith, LRT 7-12-10 Syschologist: Sobott Mason, Ph.D. 7-12-10	Psychiatrist: Joe Miller, MD	Joe Miller, MD	7-12-10
Rehabilitation Liaison: Gail Smith, LRT 7-12-10 Psychologist: Subset Mason, Ph.D. 7-12-10	Nurse: Mary Chase, RN	Mary Chase, RN	7-12-10
Psychologist: Robert Mason, Ph.D. 7-12-10 Robert Mason, Ph.D. 7-12-10	Social Worker: Rence Janes, LCSW	Renee Jones, LCSW	7-12-10
	Rehabilitation Liaison: Gail Smith, LRS	Gail Smith, LRT	7-12-10
Uther:	sychologist: Robert Mason, Ph.D.	Robert Mason, Ph.D.	7-12-10
	Other:		
			1

39



40

Treatment Plan Reviews

- Treatment Plan Reviews are done to update the Master Treatment Plan and ensure that it reflects current patient goals, diagnoses, interventions, discharge plans and so forth.
- There are two types of Treatment Plan Reviews: Scheduled: Periodic reviews of the MTP linked to length of stay (see policy for times)
 - Special Reviews: Done within 1 business day of an event that triggers a special review

Schedule of Treatment Plan Reviews

- Reviews are held as frequently as clinically indicated, but not less than:
 - = 14 days after the Master Treatment Plan meeting

 - Every 60 days after one year
- Long-term unit policy:
 - The plan is reviewed every 60 days. A new Master Treatment Plan is developed at the beginning of each year of admission after the first year

Reviews triggered by significant events

- Must be completed within 1 business day of notification
- Special Treatment Plan Review (STPR)
 Require Attending Physician with notification of nursing
- Restrictive Intervention Prevention Review (RIPP) and Behavior Aggression Review (BAR)
 Require Attending Physician, Nurse, Psychologist

43

Behaviors and Incidents that Trigger Special Treatment Plan Reviews

- Patient incidents resulting in moderate/major injury (other than from self-injurious behavior or assault)
- Any use of mechanical restraints
- First assault after admission and first assault after 90 days assault-free
- 2 falls in 30 days
- Start of forced meds
- Elopement
- Victims and perpetrators of non-consensual sexual activity
- At request of hospital administration

44

RIPPs and BARs

- Restrictive Intervention Prevention Plan
 - Three or more restrictive interventions any 4 week period
 - 40 + hours cumulative in any 4 week period
 - 24 hours of continuous seclusion
- Behavior Aggression Review
 - Three or more assaults within 30 days (5 for latency age patients)
 - Assaults resulting in a moderate/major injury
 - Self-Injurious behavior resulting in a moderate/major injury
 - Three or more episodes of self-injurious behavior within a 30 day period (regardless of injury level)
 - Self-Injurious behavior that involves: cutting, strangling, handing or ingestion



Central Regional Hospital Annual Training

- (1) Performance Improvement
- (2) Risk Management, Patient Safety Events & Patient Safety Organization (PSO)
- (3) Patient Incident Reporting
- (4) Policies and Procedures
- Joint Commission/NPSG
- (6) Surveys Ethics

(7)



EMTALA (8) (Emergency Medical Treatment and Labor Act)

1

What is Performance Improvement?

An ongoing effort to improve the hospital's ability to safely provide quality care to all patients



2

What Principles Guide Performance Improvement at CRH?

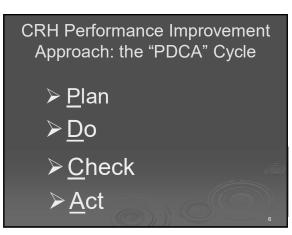
- Performance Improvement:
 - supports the hospital's mission
 - is hospital wide
 - is interdisciplinary and collaborative
 - is responsive to our customers
- Performance Improvement looks for a weakness in how we carry out an activity, NOT in the performance of an individual staff person.
- Remember Performance Improvement is everyone's job!
- 3

How are CRH PI Priorities Identified?

Priorities

- > Customer expectations
- > Staff suggestions
- > Processes that are:
 - high risk (e.g. Seclusion & Restraint, ECT, Code Blue) • high volume (e.g. treatment planning)
 - prone to problems
- > Standards/regulations/directives
- The PI Committee organizes PI Teams when necessary to address high priority areas in need of improvement





PDCA - Break it Down



> PI AN

- Define the problem; collect data; identify potential causes > DO
- select a solution; implement the solution on a trial basis > CHECK
 - Collect data; monitor results; get feedback; review results
 - if unsuccessful, return to PLAN phase
- > ACT
 - Identify training needs; implement the change; monitor the results

7

Risk Management, **Patient Safety Events** and **Patient Safety** Organization

What is Risk Management?

- > Risk management is a goal-directed, interrelated series of processes of which the primary goal is to provide a safe, functional and effective environment for patients, staff and other individuals in the hospital. These processes are crucial to providing patient care and achieving good outcomes.
- Steps in Risk Management

patient safety events (not primarily related to the natural course of the patient's illness or underlying

condition) that reach the patient and results in any of the following:

- . Identify Risk
- Analyze Risk
- Control Risk

9

What types of events does the facility review?

Patient Safety Events: Events, incidents or conditions that could have resulted or did result in harm to a patient

A patient safety event can be, but is not necessarily, the result of a defective system or process design, a system breakdown, equipment failure or human error

Patient safety events include:

 <u>Adverse events-</u>patient safety events that result in harm to a patient.
 <u>No harm events-</u>patient safety events that reach the patient but do not cause harm.

3. <u>Close call/near miss-</u>patient safety events that do not reach the patient. <u>Hazardous (or unsafe) condition(s)</u> circumstances (other than the patient's own disease process or condition) that increases the probability of an adverse event.

10

8

Sentinel Events

The most serious types of events are referred to as <u>Sentinel</u> <u>Events</u>. Sentinel events are Examples of Sentinel Events includes:

- functioning

✓ Rape

- ✓ Abductions

What happens during the review of pt safety events?

- Interviews are conducted with staff and patients to determine if systems issues exist or if the event if related to a human error.
- Documentation is reviewed (medical records, applicable policies and procedures, etc.).
- > If the incident occurred in an area equipped with video cameras, video is reviewed

What should you do if you identity a potential pt safety event?

- Notify your immediate supervisor.
 Follow the established reporting procedures given the nature of the event (document the incident in the medical record, complete an incident report, etc.) given your role/position.
 - Discuss the incident in an open, honest way with leadership and risk management staff.

✓ Death



What is a Root Cause Analysis (R.C.A.)?

- > RCAs are used to review the most serious types of incidents
- It involves the process for identifying the basic or causal factors that underlie variation in performance, including the occurrence or possible occurrence of a sentinel event.
- RCAs generally produce various actions plans that identify follow-up actions intended to help prevent a similar occurrence and improve overall systems of care

What departments are involved in RCAs and the review of pt safety events?

- Senior leadership is involved in reviewing all serious events that occur at the facility.
- Additionally, Pt Safety/Risk Management assists in the review of pt safety events, as well as, Nursing, Psychiatry and other staff members who have first hand knowledge of the event.
- If the event involves suspected abuse/neglect, Pt Advocacy will be involved in

13

How can I help maintain confidentiality when being interviewed by those outside of our Patient Safety Evaluation System?

- When being interviewed by those outside of our Patient Safety Evaluation System (PSES), advocates, surveyors, etc.:
 - Provide information that is true and factual
 - Staff can share what they directly observed or overheard during the incident
 - Do not provide speculation or opinions about why an event occurred
 - Information obtained from analysis within the PSES cannot be shared with those outside of the PSES

Improving our system of care and reducing risk is everyone's job!



15

Patient Safety Organization (PSO)

What is a Patient Safety Organization?

- PSOs were formed from federal law that seeks to reduce healthcare errors by learning from pt safety events
- ✓ As part of a PSO, CRH has it's own Patient Safety Evaluation System (PSES) in place.
- Part of the federal law requires that discussions about pt safety remain confidential. events

What types of information has to be kept confidential when a pt safety event occurs?

- \checkmark Conversations and interviews with management about the
- ✓ All notes and minutes related to the review
- ✓ Discussions from the RCA and
- ✓ All oral, written or recorded information generated by the event analysis process

14

RL6 – QM System Patient Incident Reporting System

- > CRH has a computer based patient incident reporting software.
- > Allows staff to report incidents in the moment and users to have access to information immediately.
- System allows us to aggregate data, analyze trends, provide alerts to designated staff for specific incidents, provide follow up to incidents, provide reports to units with "real time" data and information.

16

Patient Incident Reporting

- > How do I report a patient incident/occurrence?
 - If you witness an incident, give ALL details to the RN so that it can be entered into the Quality Management System.
 - All incidents should be completed prior to the end of the shift.
 - Prior to submitting an incident in the QM System, staff should review all of the information entered for accuracy.

General Incident Types

- Behavioral Restraint
- Seclusion
- Time Out/ETO
- Aggression/Assault
- Falls
- Accident
- Elopement/Wondering
- Unwitnessed Injury Suicidal Behavior
- Clinical
- Sexual Activity Medication Variance
- Other
- Seizure
- Adverse Drug Reaction

Self Injurious Behavior

Contraband/Search

Code Blue/Med Stat

- Fire setting
- Nutrition
- Pressure Ulcer

Where can you find information on Policies and Procedures?

CRH REFERENCE LIBRARY http://intranet.crh.dhhs.state.nc.us/index.htm

- > Clinical Care Manual
- > Administrative Policy Manual
- > Human Resource Manual
- Safety Manual
- Infection Control Manual
- > Department Manuals







20

Joint Commission > Unannounced surveys and surveys at least every 3 years Focused Standards Assessment > "Tracer" Methodology National Patient Safety Goals ORYX FMEA

21

Focused Standards Assessment

- Self-assessment of compliance with all Joint Commission standards
- Requires evidence of compliance (audits, tracers, data tracking etc)
- Non-compliant standards require a plan of action, implementation of the plan and resolution
- Due annually



- Tracers will be randomly selected and followed by a surveyor through the organization in the sequence they receive care.
- Gives the surveyor the chance to examine components of a system and how different components work together.
- The surveyor may issue a recommendation if problems are identified. The organization has 60 days to submit evidence of compliance.



2020/2021 National Patient Safety Goals

- Improve the accuracy of patient identification
 - 2 identifiers are required at CRH when giving medications, collecting specimens and other treatments/procedures: <u>1⁴ identifier</u> Patient name stated by a reliable/capable patient, wristband, on photo ID, in medical record with photograph <u>2nd identifier</u> Date of birth, barcode on wristband or medical record number
 - For administering medications: name and scanned barcode on wristband. If no wristband name and DOB as stated by the patient or on the photo ID Label all specimens in the presence of the patient
- Improve communication among caregivers
- Ensure that patient care information is communicated accurately
- Timeliness of reporting test results and values (30 minutes at CRH)
- 3. Improve the safety of using medications

 - All medications are labeled Anticoagulation administration is guided by policy and procedure to reduce errors

25

2020/2021 National Patient Safety Goals

- All patients are screened with a validated tool for suicide risk at Air patients are screened with a validated tool for suicide risk at admission. Ongoing clinical assessments are performed to assess and identify patients at risk for self-harm or suicide and to determine most appropriate level of observation and interventions for the Plan of Care.
- All staff are trained to identify and respond to patients at risk. 6. Universal Protocol to prevent errors in performing procedures
 - Pre-procedure verification (2 patient IDs)
 - Time out is taken prior to the procedure
 - Marking of the procedure site prior to the procedure
- 7. Reduce the harm associated with clinical alarm systems
 - Make improvements to ensure clinical alarm effectiveness
 For example: cardiac monitors, IV machines

Posters with NPSGs are posted throughout the Hospital.

27



2020/21 National Patient Safety Goals

- Accurately and completely reconcile medications across the continuum of care
- continuum of care
 Patients' medications are documented and reconciled at
 admission and discharge.
 The list of patients' discharge medications is provided upon any
 transfer, to the next caregiver, and to the patient at time of
 discharge
 Discuss with the patient the importance of managing
 medication information is discussed with the patient.
 Reduce the risk of health care associated infections
 Hond burdents.

- Hand hygiene training and resources are provided to staff, patients and visitors
- 5. Identify safety risks in the patient population
 - CRH conducts ongoing environmental risk assessments to identify and mitigate potential ligature risks and safety hazards.

26

FMEA

(Failure Mode and Effects Analysis)

- > FMEA provides a systematic method of identifying and preventing product and process problems before they occur.
 - Involves identifying all the steps in a process, identifying failures that could occur at each step, and implementing strategies to reduce or eliminate high risk failures
- > Join Commission requires Hospitals ;to perform at least 1 FMEA annually
- FMEA for 2017/18 Process for Securing Environmental Services Supplies and Tools on the Patient Care Units

28

Surveys > CRH is surveyed by various agencies: Joint Commission • Department of Health Service Regulation (DHSR) • Federal Centers for Medicare and Medicaid Services (CMS) • Federal Department of Justice (DOJ) Others Survey

What to Expect When Surveyors Come to Your Area

- > Surveyors will always be accompanied by staff from Management or Unit/Department Heads
- > Sometimes Surveyors come to evaluate our compliance with standards or regulations; other times they come to investigate complaints or specific incidents

What to Expect When Surveyors Come to Your Area

- > Surveyors may want to:
 - review written or electronic records
 - interview staff, patients or family members
 - observe patient care
 - tour the area
 - review meeting minutes
 - review employee files
 - attend treatment team meetings etc.

32

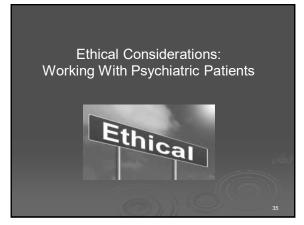
31

What to Remember when Surveyors Arrive in your Area



- > Greet them and make them feel welcome Answer questions honestly
- Keep your answer on track with the question asked
- Respond quickly to requests made by the surveyor or their escort
- Do not ignore your patient care responsibilities. If you have to complete a patient care task, explain this and let the surveyor and escort know you will return as soon as the patient care need is met
- Communicate with and help your co-workers as needed to get the information the surveyor needs
- Keep a positive attitude!

33





34

Legal and Ethical Issues: Sources of Guidance

> HIPAA/Confidentiality

- North Carolina Psychology/Psychiatry/Nurse/Social Work/Pharmacy/Rehabilitation Therapy Practice Acts
 - Statutes Codes of Conduct

 - Rules
- Various guidelines and best practices documents > CRH Ethics Committee

CRH Ethics Statement

- Employees will follow the CRH Code of Ethics and comply with any specific ethical codes of their professions
- The welfare and safety of patients is our highest priority
- > We treat all patients, co-workers and any others we encounter with respect and courtesy
- We treat patients in a manner appropriate for their developmental stage, age, background, culture, religion and heritage

37

CRH Ethics Statement (continued)

- > We do not intentionally harm patients
- We report any evidence of impairment or unethical conduct in co-workers
- > We avoid any activity that could be perceived as taking advantage of patients or using our position for personal gain
- We accept responsibility to maintain competencies to function effectively

38

CRH Ethics Committee

> CRH maintains an Ethics Committee to:

- Provide case consultation in matters of patient care when ethical dilemmas arise
- To serve as a forum for discussion of ethical issues
- To provide education on approaches to resolve ethical issues
- To develop policy recommendations to the CRH Management Team

39



- > Conflicts of interest
 - A conflict of interest may arise when an employee's activities, associations, or positions outside of CRH conflict with the appropriate discharge of duties as a hospital employee.
- Please discuss potential conflicts with your supervisor to prevent undue influence of outside interests.

40

42

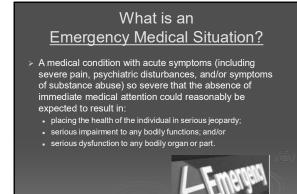


EMTALA is a Federal law that governs how a patient suspected of having an emergency medical condition is: (1) evaluated

(2) how treatment at a state psychiatric hospital may be appropriately refused, and

(3) how a patient is stabilized and/or transferred if that individual is determined to have an emergency medical condition.

EMTALA The Emergency Medical Treatment and Labor Act



Medical Screening Examination

> The process required to determine whether a medical emergency does or does not exist.



44

Stable for Transfer: What does this mean?

- > The treating physician has determined that the patient is expected to be transferred to another facility with no significant worsening of his/her condition, or that the benefits of transfer outweigh the risks.
- The transferring facility has stabilized the patient to the best of their ability and the patient requires more specialized care from the receiving facility, and
- The receiving facility confirms that they have the capacity to treat the individual and will accept them for admission.

It is required that the EMTALA process be

1. Non-admitted patients in the Screening and Admissions

2. Persons with emergency medical conditions including:

Unit being transferred to another hospital

Passersby on our hospital grounds.

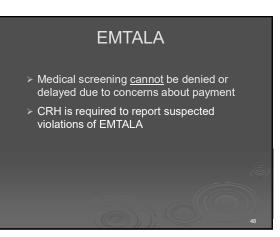
completed for any:

Visitors Employees Contractors

45



46

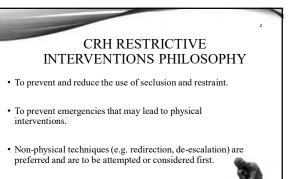




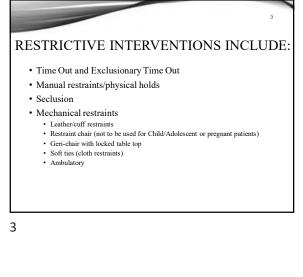


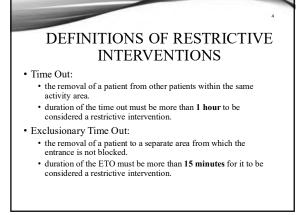
NURSING ANNUAL REVIEW

RESTRICTIVE INTERVENTIONS



1





4

2

DEFINITIONS OF RESTRICTIVE INTERVENTIONS (CONT'D) Seclusion: involuntary confinement of a patient in a designated room (locked or unlocked). the patient is prevented from leaving the room. staff must provide constant supervision.

DEFINITIONS OF RESTRICTIVE INTERVENTIONS (CONT'D)

• Restraint:

6

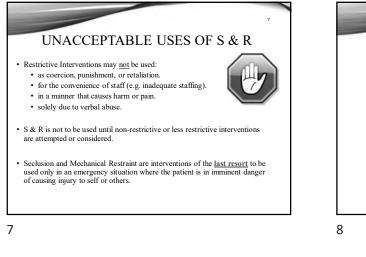
• Any method (manual, mechanical, use of a device, materials or equipment) that immobilizes or reduces the ability of the patient to freely move arms, legs, body or head.

Staff must provide constant supervision.

2 Types of Behavioral Restraints

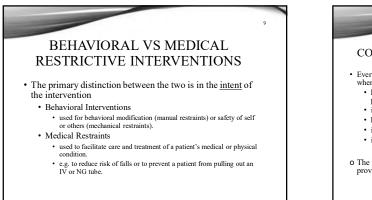
• Manual (Physical Hold) - A manual restraint is any situation where a staff person places his/her hands on a patient to get the patient to do something that the patient does not want to do. This could involve moving (walking or carrying) the patient from one location to another or it could involve stopping the patient from doing something.

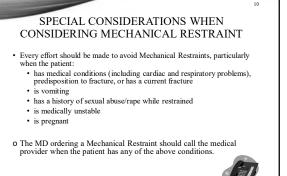
 Mechanical – <u>requires permission/approval of the Chief Medical</u> <u>officer or Deputy Chief Medical Officers prior to initiation.</u>



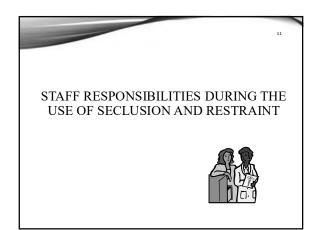
LEAST TO MOST RESTRICTIVE INTERVENTIVE TECHNIQUES

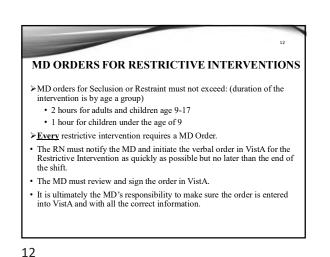
- De-escalation techniques (least)
- Time Out
- Exclusionary Time Out
- Manual Restraint
- Seclusion
- Mechanical Restraint (most)

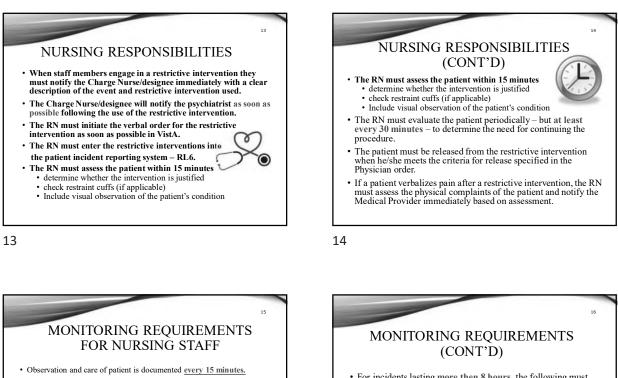




10

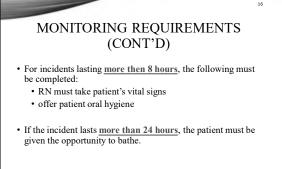


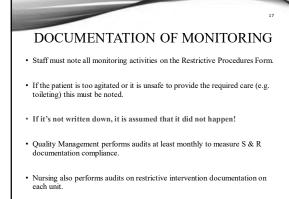


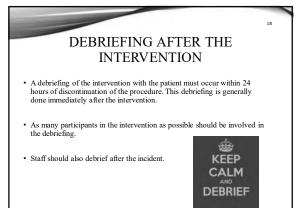


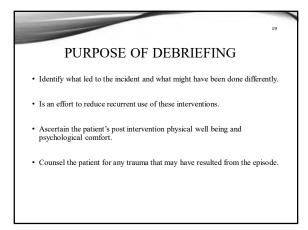
- Every 2 hours or less, staff must:
 - offer patient fluids/food (food if during regular meal or snack time)
 - · offer use of the toilet
 - · release patient cuffs for range of motion
 - offer oral hygiene after food





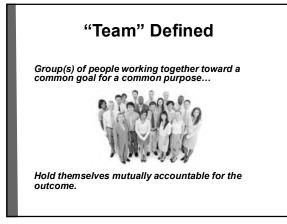






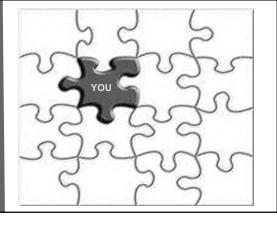








3



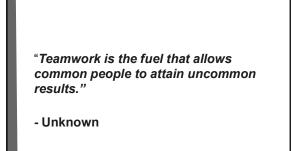
4

6

TEAMS... Promoting Diversity and Inclusion!!!

- Creates an open and inclusive workplace culture
- Aligns diversity initiatives with organizational strategies
- Promotes diversity in leadership among all employees
- Empowers the strength of our diverse employees to promote the health and wellness of our members and communities

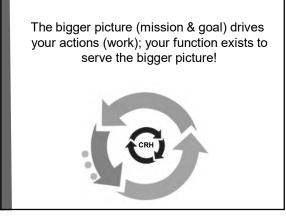






together within the organization to accomplish the overall objectives.

7



8



9

Increased Participation Promotes:

- · Better understanding of the how & why of decisions
- · Support and participation in implementation plans
- · Willful contribution to problem solving and decision making
- · Ownership of processes and changes.

10

Team: Stages of Growth

Form - A group of people come together to accomplish a shared goal (ex. care for our patients)

Storm - Disagreement about mission, vision, and approaches combined with the fact that team members are getting to know each other can cause strained relationships and conflict (ex. work practices are different)

Norm - The team has consciously or unconsciously formed working relationships that are enabling progress on the team's objectives. (ex. communication during shift change is improved)

Perform - Relationships, team processes, and the team's effectiveness in working on its objectives are synching to bring about a successfully functioning team. (ex. team works well together and handles conflict appropriately)

Team: Team Dynamics

The team's movement from one stage of growth to another will vary from team to team and is really a process of getting to know each other and maturing as a team.

While the stages may be somewhat predictable the transition can only occur when concerns, issues and conflict are put on the table and talked through.



- Am I an "insider" or an "outsider"?

Influence and Control

- Who's calling the shots here?
 How much influence will I have?
 Will I be listened to, allowed or able to contribute?

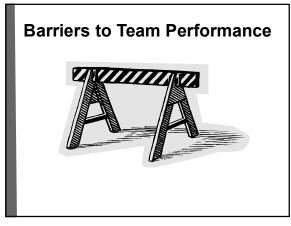
Getting Along

- How will I get along with the others?
- What are their expectations of me?
- How formal or informal will we be?
- Can I be open in what I say? Will they?

Loyalty

- How does membership in this group relate to my other roles and responsibilities?

13



14

Characteristics of Effective Teams

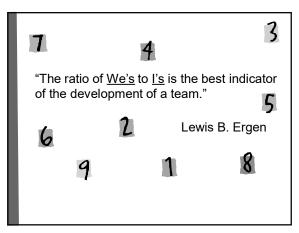
- · Team members share success and failure with each other
- . Teams have established goals and objectives that are accepted by each team members
- Teams allow disagreements to occur and have effective ways of resolving problems and group conflicts
- · Team trust exists
- · Teams have members of various backgrounds and perspectives
- · Leadership roles are shared
- · Team decisions are made by consensus considering all options

15

Teamwork Supporting a team format requires building a culture of teamwork with individuals that value cooperative collaboration. In a teamwork environment, staff believe that planning, decisions and actions are better when done together.

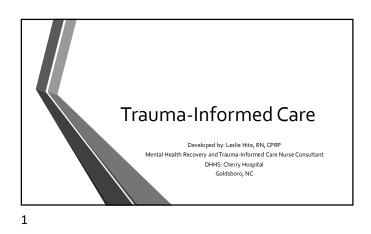
Characteristics of Effective Teams

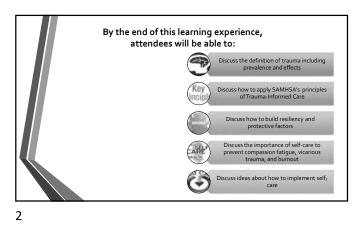
- · Teams foster a comfortable working atmosphere
- Team members are engaged, committed, alert
- Team members listen to everyone and provide useful feedback •
- Teams encourage and value constructive criticism through respectful . tone
- Team members' individual contributions are recognized
- Teams are results-driven •
- Teams use resources effectively
- Distribute and assign work thoughtfully

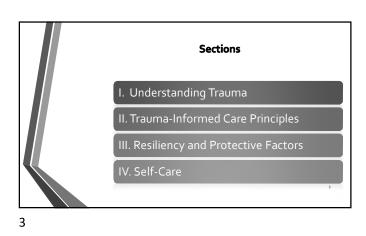






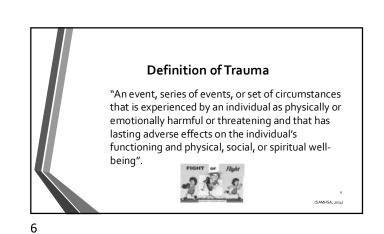


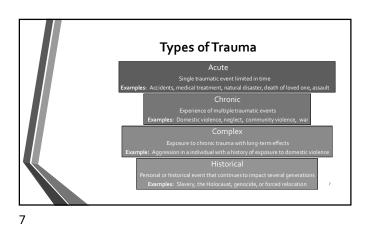


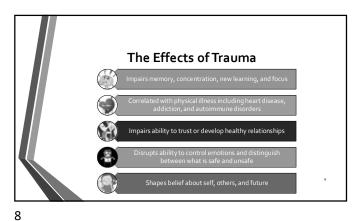




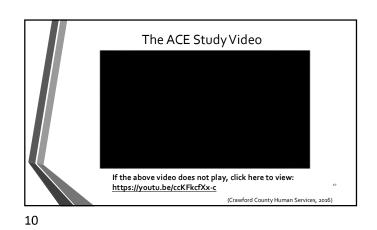


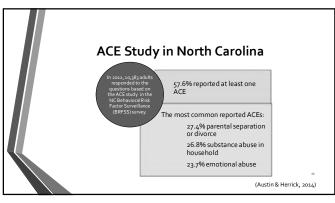


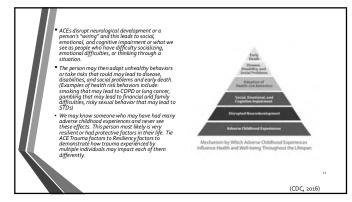


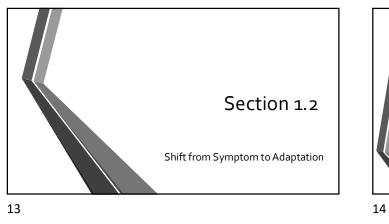


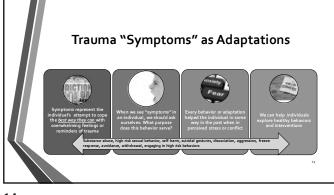
Section 1.1 Adverse Childhood Experiences (ACEs)





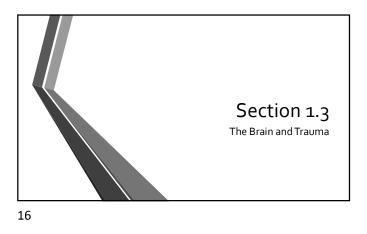


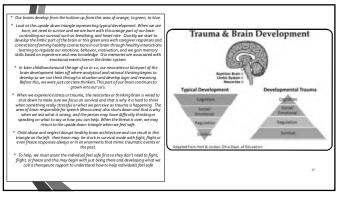




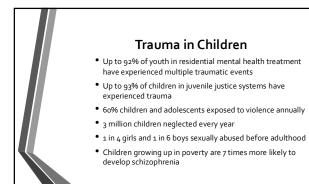
 Fight

 Periodic set is a set in the set in the

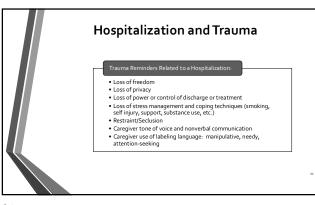




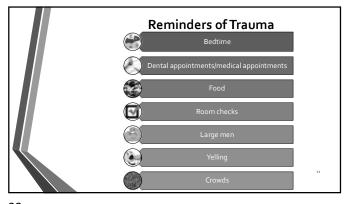


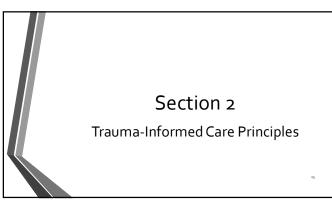


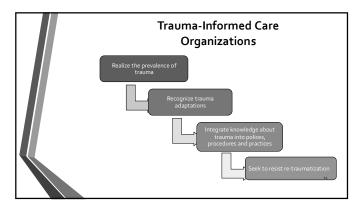
<section-header><section-header><image><image><image><section-header><image><section-header><section-header><section-header><image><section-header><section-header><section-header><section-header><image><section-header>

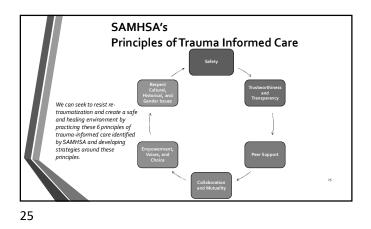


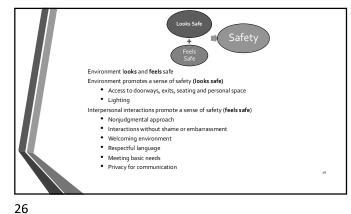


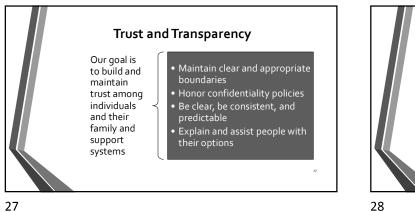


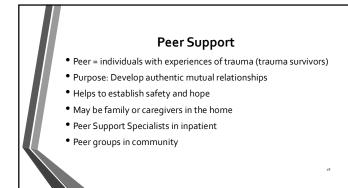




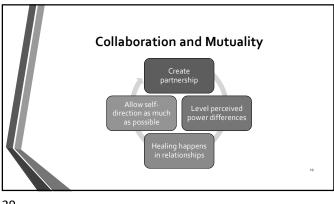


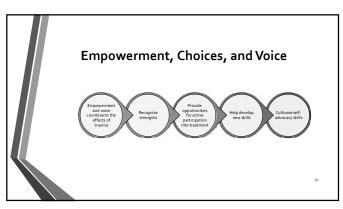


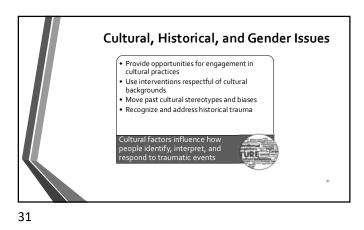


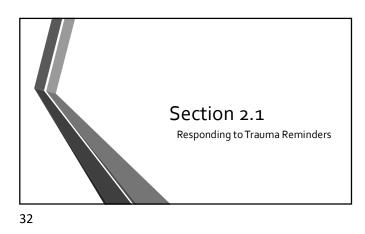


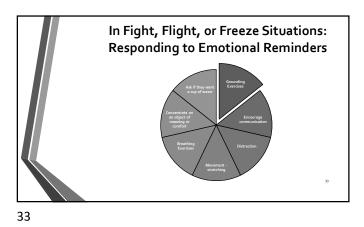


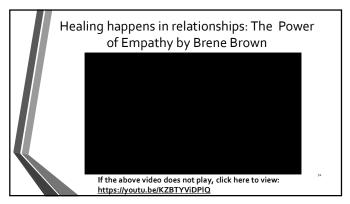




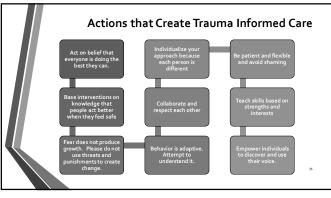


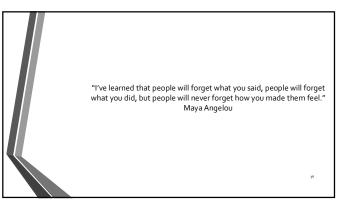




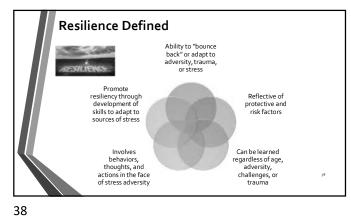


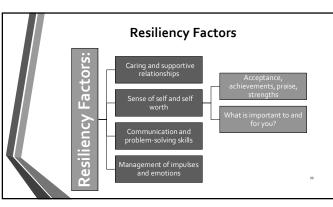




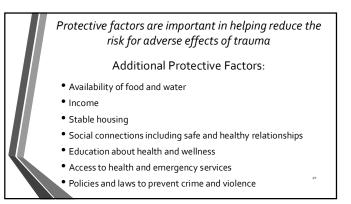


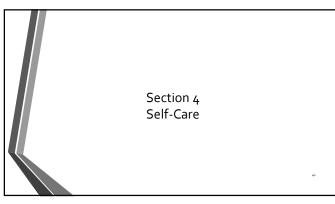


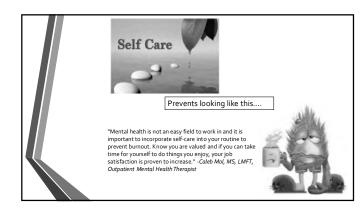


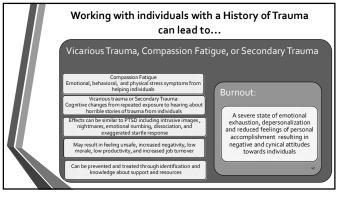






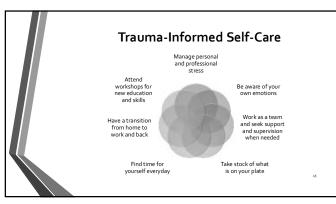




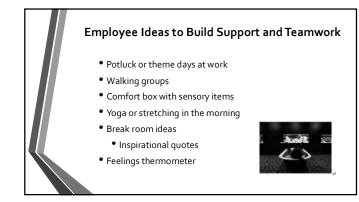




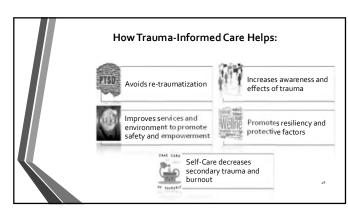






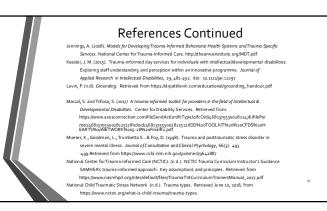






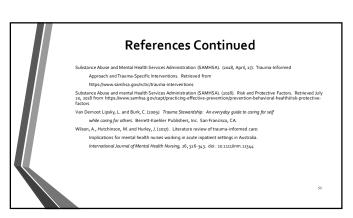


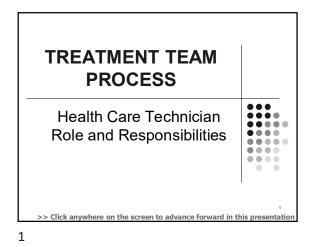


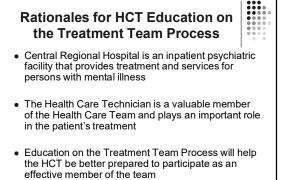




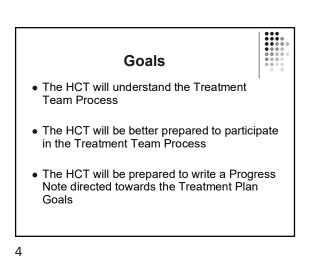


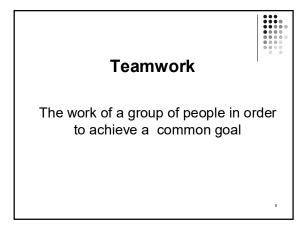


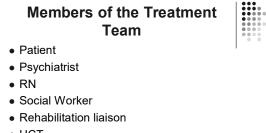




Objective
To provide the HCT with the general knowledge of the following:
Members of the Treatment Team
Purpose of the Treatment Plan
HCT Role and Responsibilities in the Treatment Planning Process
How to Read a Treatment Plan
How to Document Towards Treatment Goals in the Progress Note







• HCT

6

2

- Psychologist
- Other disciplines (occupational therapy, dietician, physical therapy, etc)

5

Treatment Plan

- The purpose of a Treatment Plan is to provide a guide for any staff member to use to know how to help the patient achieve his treatment goals
- The plan is written during a scheduled meeting, but the plan can be changed whenever needed by the team

7

Treatment Planning 6 guiding principles Treatment planning involves team members from different departments (Psychiatry, Nursing (RN,LPN,HCT), SW, Psychology, Rehab Therapy, etc) and includes patient participation Treatment plans are written for each patient as an individual Treatment Plans are based around the problem that brought the patient into the hospital or what is keeping them from being discharged

8

Treatment Planning 6 guiding principles
Patient is a member of the team and is part of making his/her treatment plan
Treatment planning uses the assessments completed by the Psychiatrist, RN and Social Worker
Treatment plans work towards patient's discharge

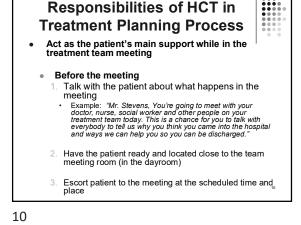
9

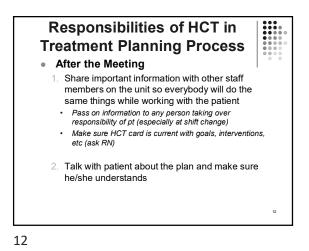
Responsibilities of HCT in Treatment Planning Process

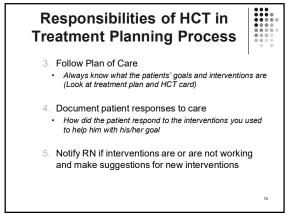
During the Meeting

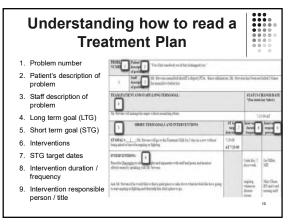
comfortable

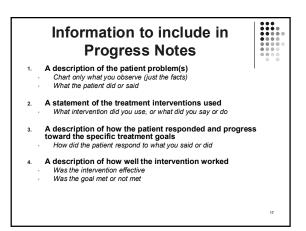
- Support the patient and help make sure he/she understands what is happening
 Sit beside him/her if you think this will make them feel more
- 2. Inform the treatment team members how this patient is doing on the unit, if it is different than what other people have said
- Provide suggestions for interventions if you have found certain things that work best with the patient

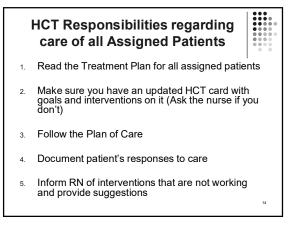


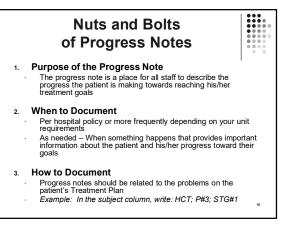












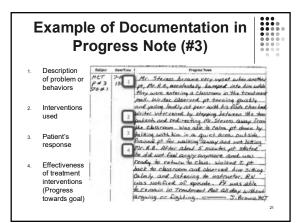




Example of Documentation in Progress Note (#1)

• During Tx Mall today, pt became upset at another peer, Mr. RB, for interrupting him in class. Mr. Stevens kicked Mr. RB on the leg. Instructor asked Mr. Stevens to leave class. Writer notified RN and escorted pt back to the unit. Pt stated "I'll be ok. I just want to go to my room and calm down."

19

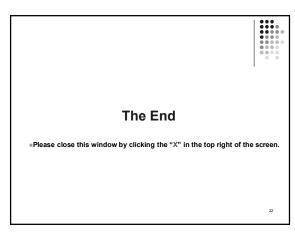


21

Example of Documentation in Progress Note (#2)

 Mr. Stevens attended Tx Mall today with no behavioral problems. He sat quietly in all of his classes. Writer praised pt for not arguing or fighting and talked with him about what he enjoyed today in class. He stated he liked his Community-Reentry group because they told him about things he could do when he was discharged. This was the 1st day pt has been able to stay in tx mall all day without being asked to leave because of his behavior.

20



WORKPLACE VIOLENCE

Central Regional Hospital Orientation/Annual Training

OBJECTIVES

- Define workplace violence
- Explore CRH's Culture of Safety and approach to the prevention of Workplace Violence
- Recognize violence risk factors and warning signs
- Understand the steps employees should take if a violent event occurs and response to emergency incidents
- Review requirements and processes for reporting workplace incidents and concerns

2

WORKPLACE VIOLENCE DEFINITION The Joint Commission

 An act or threat occurring at the workplace that can include any of the following: nonverbal, written, or physical aggression; threatening, intimidating, harassing, or humiliating words or actions; bullying, sabotage; sexual harassment; physical assaults; or other behaviors of concern involving staff, licensed practitioners, patients, or visitors.

TYPES OF WORKPLACE VIOLENCE

- Type I: Criminal Intent/Perpetrator with no relationship to organization
- Type II: Involves a client or patient
- Type III: Employee-on-Employee
- Type IV: Perpetrator who has a relationship outside of the organization with an employee

4

TYPES OF WORKPLACE VIOLENCE

- Threat: The expression, directly or implied, of intent to cause physical or mental harm. An expression constitutes a threat without regard to whether the party communicating the threat has the present ability to carry it out.
- Bullying: Unwanted offensive and malicious behavior which undermines an individual or group through persistently negative attacks. There is typically an element of vindictiveness, and the behavior is calculated to undermine, patronize, humiliate, intimidate, or demean the recipient
- Cyber-Bullying: Uses technology to intentionally harm others through hostile behavior, as well as threatening, disrespectful, demeaning, or intimidating messages. This is bullying that occurs via the Internet, cell phones, or other electronic devices (e.g., emails, IMs, text messages, blogs, pictures, videos, postings on social media, etc.)

TYPES OF WORKPLACE VIOLENCE

- Domestic Violence: The use of abusive or violent behavior, including threats and intimidation, between people who have an ongoing or prior intimate relationship.
- Stalking: Involves harassing or pestering an individual, whether in person, in writing, by telephone, or through an electronic format.
 Stalking also involves following an individual, spying on them, alarming the recipient, or causing them distress, and may involve violence or the fear of violence.
- Intimidation: Includes, but is not limited to, stalking, bullying, or engaging in actions intended to frighten, coerce, or to induce duress.
- Property Damage: Intentional damage to property which includes property owned by the State, employees, visitors or vendors.
- Physical Attack: Unwanted or hostile physical contact such as hitting, fighting, pushing, shoving, biting, choking, spitting or throwing objects.

1

RATES OF WORKPLACE VIOLENCE

- Approximately 2 million people become victims of workplace violence each year
- Most injuries caused by workplace violence happen in the healthcare industry
- Consequences:
 - Low staff morale/decreased job satisfaction
 - Burnout
 - Other physical/psychological consequences
 - Lawsuits
 - High worker turnover
 - Negatively impacts patient care

7

CULTURE OF SAFETY

- The physical and psychological safety of the staff and patients is CRH's #1 priority
- CRH has a zero-tolerance policy for violence
- CRH is committed to a blame-free environment where individuals can report errors or near misses without fear of reprimand or punishment
- CRH encourages collaboration between disciplines and leadership and frontline staff to seek solutions to safety concerns

8

WORKPLACE SAFETY COMMITTEE

- Provides oversight of the Workplace Violence Prevention Program
- Multidisciplinary and includes front line workers and leadership
- Identifies issues and improvements related to workplace violence
- Reviews and evaluates environmental designs, response to events/staff, training, reporting processes, and best practices

9

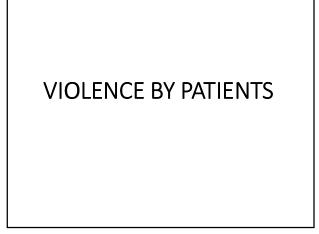
WHO IS RESPONSIBLE FOR MAINTAINING A SAFE WORKPLACE?

- EVERYONE is responsible and has a role to prevent workplace violence
- Responsibilities include:
 - Being aware of warning signs
 - Responding appropriately to incidents to ensure safety
 De-escalation and nonphysical/physical intervention
 - skills when appropriate to training and situation
 - Alerting others in an emergency (whistles, TRT, 55, 911)
 Reporting incidents
 - Addressing potential environmental risks (e.g., contraband, broken furniture, unsecured doors)

10

UNIVERSAL SAFETY PRECAUTIONS

- Assaults are not an expectation of employment at CRH
- However, violence is sometimes unpredictable. ALL patients are therefore considered to be at risk for injury to self or others
- It is everyone's responsibility to utilize "Universal Safety Precautions" at all times for every patient
- Universal Safety Precautions means that it is everyone's responsibility to identify, address, and report potential risks, hazards, and changes in patient behavior



INDICATORS OF POTENTIAL PATIENT VIOLENCE

- · Best predictor of future violence? History of violence
- · Hostile attitude, irritability
- Threats of violence
- Intoxication
- Attacks on objects/property damage
- Poor "therapeutic alliance" (e.g., not cooperating with an assessment)
- Physical restlessness Delirium/confusion
- Muscle tension/clenched
- fists
- Raised voice
 - Sleep problems
 - Severe psychotic symptoms
 - (e.g., hearing voices telling them to hurt someone else)

13

WHY DO PATIENTS BECOME VIOLENT?

- In one study, 70% of inpatients said they attacked a staff member either because:
 - They perceived the staff member to be patronizing and/or disrespectful; or,
 - They perceived they were told "no" without receiving an adequate explanation
- Take away?
 - EVERYONE, regardless of their position, can reduce the likelihood of violence by responding to patients respectfully, patiently, and explaining their reasoning, especially when setting limits; this approach is consistent with Trauma Informed Care (TIC) and will help to de-escalate potentially volatile situations, keeping patients and staff safe

15

PREVENTING PATIENT VIOLENCE

Crisis Prevention Institute's (CPI's) Top 10 De-Escalation Techniques

- 1. Empathic and nonjudgmental statements
- 2. Respect personal space
- Use non-threatening non-3. verbals
- The more distressed a person becomes, the fewer words they can process. Tone, body language, and facial expression can have a profound impact. Focus on feelings
- 4 Acknowledge the fact that what they are feeling, although perhaps irrational to the outside world, is profoundly real to them.
- 5. Avoid overreacting
- Ignore challenging questions and 6.
- focus on true needs of the person 7. Keep limits simple, clear, reasonable, and enforceable
- 8. Choose wisely what you insist on You might need to say "no" about one thing, but what can you say "yes" to?
- Allow silence for reflection 10. Allow time for decisions
- Anxiety can momentarily separate someone from their ability to make rational choices. A quiet moment can help a situation correct its course.

TYPES OF AGGRESSION

- Impulsive ("hot blooded")
 - Most common on inpatient units
 - Many causes, including mania, PTSD/trauma history, personality disorders
 - Spontaneous, unplanned, usually after being told "no"/losing control over one's environment
- Psychotic

 - Patient misunderstands or misinterprets environmental stimuli and feels threatened E.g., paranoid delusions ("my nurse is poisoning me")
- Predatory ("cold blooded")
- Planned, goal-directed, lack of remorse
- Least common on inpatient units

14

PREVENTING PATIENT VIOLENCE

- Stay alert to your surroundings
- Notice and report even subtle changes in patient behavior (e.g., restlessness, appearing more withdrawn)
- · Be mindful of environmental risk factors. For example: • Do not leave objects (e.g., pens) that could potentially be used
 - as weapons in patient care areas · Adhere to Dress Code Policy (e.g., note that neckties and scarves can be hazardous) and always have a whistle
 - · Be very cautious about being in a room with a patient alone. If you do, ensure that you always have access to an exit.

16

RESPONSE TO PATIENT VIOLENCE

- Make sure that everyone is in a safe location
- Use whistle
- Call "55"
 - Therapeutic Response Team (TRT): Crisis management team with advanced skills in verbal de-escalation and advanced Applied Physical Techniques (APT)
 - Butner Public Safety (BPS) is available as back-up in extreme circumstances (e.g., if there is a lethal weapon and/or imminent risk) and with permission of the Chief Nursing Officer/Designee or House Coordinator

REPORTING PATIENT VIOLENCE

- Immediately report to the charge nurse and your supervisor
- Give all details to the charge nurse so that appropriate assessments/interventions can be taken for prevention and patient/staff safety, and so the incident can be entered into the RL6-Patient Incident Reporting System by the end of shift
- Document thoroughly in the medical record as appropriate for your role/position

19

VIOLENCE BY EMPLOYEES/ OUTSIDE PERPETRATORS

21

FILING CRIMINAL CHARGES

- The hospital may file criminal charges against a patient when alleged criminal behavior has occurred and the treatment team, after consultation with the Unit Clinical Director and Chief Medical Officer, agree that the behavior was volitional and/or premeditated and that such an action is considered a therapeutically appropriate consequence
- Individual employees and/or patients who are victims may, at any time, as independent agents, apply to the magistrate for the filing of charges after notification of their supervisor

20

INDICATORS OF POTENTIAL EMPLOYEE VIOLENCE U.S. Department of Homeland Security

- Increased use of alcohol and/or illegal drugs
- Unexplained increase in absenteeism; vague physical complaints
- Noticeable decrease in attention to appearance and hygiene
- Depression/withdrawal
- Resistance and overreaction to changes in policies and procedures
- Increasingly talking about problems at home or with finances
- Threats of violence

- Increase in mood swingsNoticeably unstable, emotional
- responses
 Explosive outbursts of anger or rage without provocation
- Suicidal; comments about "putting things in order"
 Datapoin ("eventbody is against
- Paranoia ("everybody is against me")
 Identification with violent
- individuals
- Increase in unsolicited comments
- about weaponsTalk of previous violence

22

HOW TO PREVENT EMPLOYEE VIOLENCE

- Effective, clear communication between employees is a key factor in prevention
- Seek supervision early when disputes occur
- Report early warning signs (e.g., arguments, emotional instability, signs of substance abuse or burnout) to your supervisor to help assess the situation and obtain help
- Talk with your supervisor or contact EAP if you are feeling overwhelmed, stressed, or are otherwise noticing signs of burnout

HOW TO PREVENT OUTSIDE PERPETRATOR VIOLENCE

- Do not allow anyone to enter/exit through a secured door or onto the elevator if the person is not wearing a CRH badge
- Immediately report safety concerns/hazards to your supervisor. For example:
 - Lost keys/badge
 - Doors that do not secure properly
 - Suspicion of an individual having a firearm or weapon
 - Any threatening or violent behavior, including verbal threats

RESPONSE TO EMPLOYEE/ **OUTSIDE PERPETRATOR VIOLENCE**

- Make sure that everyone is in a safe location
- Use whistle if needed
- Call "55" or 911 if there is any difficulty reaching the hospital operator
 - The perpetrator may be removed from the premises with the assistance of Butner Public Safety

25

REPORTING EMPLOYEE/ **OUTSIDE PERPETRATOR VIOLENCE**

· Employees are required to report any arrest, criminal charges, or criminal convictions to include criminal drug and alcohol violations, as well as any protective orders entered against them or any confirmed finding of abuse or neglect against them to their supervisor no later than (5) five calendar days after such occurrences

27

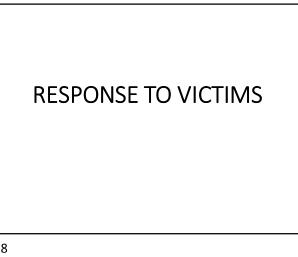
RESPONSE TO PATIENT VICTIMS

- · Any employee who observes an unsafe incident will immediately intervene, within the scope of their ability, to protect the health and safety of the patient
- Patient victims of verbal or physical aggression will be evaluated by an RN and psychiatrist to determine whether additional support/management is required
- · Patients who have been physically assaulted will be evaluated by a medical provider
- If at any time an incident causes staff to suspect abuse, neglect, or exploitation, staff should ensure that their supervisor and Patient Advocacy are notified

REPORTING EMPLOYEE/ OUTSIDE PERPETRATOR VIOLENCE

- You must immediately report to your supervisor any threats against you or another employee, whether you heard it directly or another employee tells you of the threat
- Supervisors are responsible for immediately notifying Human Resources and Hospital Leadership to ensure appropriate actions are taken for everyone's safety
- Employees reporting in good faith will not be subject to retaliation or harassment based on their report
- If you have any type of court order against anyone (e.g., protective order), you must report it immediately to your supervisor, who will report it to HR
- · All reports are held in the strictest confidence

26



28

RESPONSE TO STAFF VICTIMS

- On-site immediate medical evaluation/treatment is available through Employee Health Services (EHS) or the MPU after hours
- Staff Support Program (SSP) provides employees with assistance from trained co-workers following stressful events (919-764-2239)
- NC Employee Assistance Program (EAP) provides a needs assessment by an experienced, licensed clinician who will either resolve the problem or refer for additional support (1-800-633-3353)

SUMMARY

- The physical and psychological safety of the staff and patients is CRH's #1 priority
- CRH has a zero-tolerance policy for violence
- Universal Safety Precautions means that, because violence is sometimes unpredictable, it is everyone's responsibility to identify, address, and report potential risks, hazards, and changes in patient behavior
- Always immediately report to your supervisor any allegations, suspected, or witnessed incidents of workplace violence to ensure everyone's safety